

ANNUAL REPORT 2022

17 PROJECTS IN 14 COUNTRIES



50 YEARS OF COMMITMENT

14 COUNTRIES ON TWO CONTINENTS
West Africa and Latin America

LOCAL PARTNERS

from civil society: producer groups, cooperatives, non-governmental organisations, training centres, territorial and local authorities

17 PROJECTS IN 2022

9 NEW PROJECTS

1 MILLION
RENEFICIARIES PER YEAR

27 EMPLOYEES

22 BOARD MEMBERS

8.7 MILLION €

SUSTAINABLE GALS
DEVELOPMENT GALS

Acting for Life incorporates the United Nations' Sustainable Development Goals in the design of each project.

























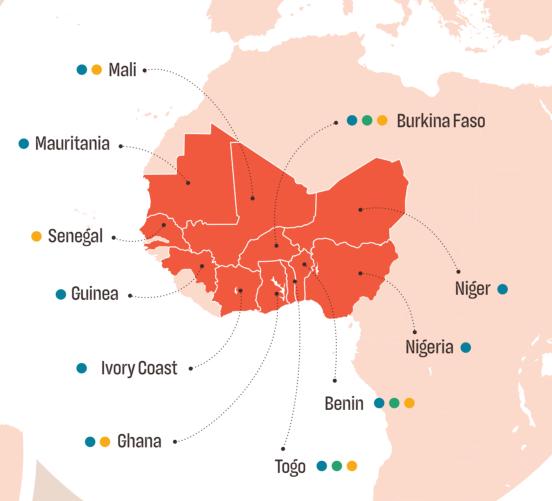






Realisation: Acting for Life,









School cafeteria at a public primary school in Ouezzin-ville

TERSAA programme - Transition of local agricultural and food systems • 2022 • BURKINA FASO

CONTENTS

PRESIDENT'S REPORT	5
50 YEARS OF COMMITMENT	6
OVERVIEW OF ACTING FOR LIFE	8
FOOD SYSTEMS AND ECOSYSTEMS PROJECTS	10
TECHNICAL & VOCATIONAL EDUCATION & TRAINING PROJECTS	14
AGROPASTORALISM PROJECTS	18
INSTITUTIONAL AND PRIVATE FINANCIAL PARTNERS	22
FINANCIAL REPORT	24
ORGANISATION AND GOVERNANCE	26
PUBLICATIONS	28
LIST OF PROJECTS	30

PRESIDENT'S REPORT

Development is at the heart of what we do

As I prepare this report, my thoughts go out to Jean-Marie Joly, who passed away in April 2023 and who was the inspiration behind our organisation.

Several of the countries where Acting for Life operates once again faced difficulties in 2022. In Burkina Faso, which was already experiencing a major humanitarian crisis, political instability only aggravated the situation. In Mali, the degradation in relations between French and Malian political leaders had a big impact on cooperation programmes between the two countries, to the detriment of the local communities. In the Sahel countries, 10.5 million people suffered from malnutrition. Latin America once again saw major degradation to its biodiversity. In many areas (especially rural areas), climate change is affecting natural resources and aggravating tensions between communities.

Given these many challenges, which are affecting people in rural areas more than elsewhere, it is essential to maintain and strengthen the initiatives of local organisations. While national governance challenges appear to be unsolvable in the short term, we believe it is even more important to take action at local level by bringing together farmers' organisations, cooperatives, local authorities, associations and social businesses to create value chains for local production in order to ensure that food security is sustainable and climate-resilient with shared prosperity that is equitable for everyone.

Since its founding fifty years ago, Acting for Life has sought to systematically carry out all its projects by working exclusively with its local partners. That decision, which was uncommon at the time, has allowed us to be able to maintain our presence despite the tensions that have arisen in the countries where we operate.

Aid (particularly French aid) increased in volume in 2022, which is undeniably a step in the right direction. But too often, public development aid is difficult for local organisations to access because of excessively cumbersome administrative procedures.

Through its technical savoir-faire and its administrative and financial expertise, Acting for Life helps roughly fifty local organisations gain access to that aid and thus helps bring effective, large-scale projects to life, such as the PAMOBARMA project, which was completed in September 2022 and allowed 16 organisations from nine different countries to sustainably support 980,000 agropastoralists by creating infrastructure, such as 1,656 km of tracks, 32 grazing and rest areas, and seven veterinary facilities. Thanks to our familiarity with each area and our expertise, especially when it comes to relations with our partners, this important programme was able to be carried out as planned, despite the COVID-19 pandemic. Acting for Life also launched a number of major projects in 2022 to help young people gain access to training and professional-integration services, and to promote the ecological transition in agricultural production in West Africa and Latin America.

Our work is carried out by 26 employees who are constantly coordinating with actors in the field, and I would like to take a moment to acknowledge their hard work, their remarkable professionalism as they work alongside our partners, and their exemplary commitment to creating a fairer and more peaceful world. Last year was a year of change for our Board. After six years of outstanding in-depth work at our organisation, Bertrand Lebel decided to step down, and we were delighted to welcome his successor, Matthieu de Bénazé, in July 2022.

> I would like to thank the French and European public institutions for their vital financial support, which helps us carry out these important projects. I would also like to thank our long-standing partners from the air-transport sector for their steadfast support, despite the turbulence their industry has faced. And I am delighted that new partnerships were established with several different foundations and sponsors.

As you will see in our Annual Report, Acting for Life continued in 2022 to humbly and effectively work towards fulfilling the purpose established by our founders fifty years ago when they created the Groupe d'Aide aux Réalisations pour le Développement ("group in support of development work").



Remembering Jean-Marie Joly, the inspiration behind **Acting for Life**

"It is with great sadness that we learned of the sudden passing of our friend, Jean-Marie Joly. [...] In 1973, Jean-Marie wanted to address the injustices faced by the most vulnerable and impoverished communities in Africa, Latin America and Asia. So he founded GARD in order to carry out international-solidarity work based on a simple but innovative idea; working closely with organisations in those countries to carry out effective projects together. [...] Jean-Marie was a true promoter of peace and a key player in the French international-solidarity community, which he actively helped establish. [...] He will be remembered not only as a pioneer, manager and director, but also as a humble man and friend who was faithfully committed to his work and dedicated to serving others."

Jean-Cyril Spinetta, President of Acting for Life

Jean-Marie Joly was secretary general of Acting for Life and secretary general of ECPAT France and Luxembourg. He developed many partnerships and alliances at national and international level.

"The decisions made in each geographic area are based on what's best for families and villages. Discussions were held with the local communities, who were also included in studies and priority decisions. The ideas and proposals of our African friends showed their determination to bounce back. Our agropastoralism programme was developed to help overcome new challenges. It aims to mobilise new actors and partners, and launch additional, innovative programmes. Now more than ever, our motto rings true: 'Not just survival, but life' ".

> Jean-Marie Joly, Secretary general of the Board of Directors, extract from Acting for Life's annual report, 2015.



In 1987, Jean-Marie Joly was secretary general and working actively to promote the organisation

From left to right, top to bottom: Xavier BOUVIER, head of the marketing/communication sector. Jean-François DEWITTE, head of the projects sector. René LAPAUTRE, president. Jean-Marie JOLY, secretary general. Fernand LAROUSSE accountant, treasurer. Nadine METTLER, projects sector. Danielle CASSERA, secretariat, Catherine PLOYAERT, logistical support for development programmes.

People who have shaped the history of Acting for Life

René LAPAUTRE

In the words of René LAPAUTRE as he kicked off the celebration of Acting for Life's 40th anniversary: "Acting for Life has achieved so much!". The organisation owes those achievements first and foremost to its vision, perseverance and dedication.

Having observed the great weakness of local organisations in Haiti and Africa, René LAPAUTRE, then managing director of Air Inter, co-founded the NGO with Jean-Marie JOLY. He served several terms as the organisation's president, until 2013. His vision was to make the economy work for people, starting first and foremost with the weakest and most vulnerable people:

refugees and displaced persons. The ethos behind the work was to promote organisations in the Global South by recognising them as actors in their own development instead of simply as beneficiaries without a future.

Bernadette & André Leclerca. Fondation AnBer

"Bernadette and I inherited our entrepreneurial flair from our parents: we are creators of human and economic development for the benefit of society. Despite our personal limits, that commitment has always been rooted in our Christian values: working to serve others.

Meeting Jean-Marie Joly in the late '80s was a key moment - he came from the air-transport industry and we came from the textile industry in northern France. At the same time, the idea of helping impoverished people regain confidence in themselves and create their own employment through microloans took shape.

Little by little, we added initiatives in aariculture, child education, professional training, etc. We were able to bring friends on board who also wanted to take part in the adventure.

So a big thank you to Jean Marie and his successive teams for having asked us to play a role in helping people with fewer opportunities in life, and to participate in the development of our wonderful planet."

Jean-Cyril SPINETTA

Jean-Cyril SPINETTA then CEO of Air France, agreed to support Acting for Life over the long term as president after René LAPAUTRE.

"Not just survival, but life. Our motto perfectly sums up our goal: to create, over the long term, for and with the poorest communities, the resources needed to lead a dianified life. Jean-Marie Joly, who recently passed away, established that ethos. We will remain faithful to it, and we will always remember the man who was our inspiration."



GARD France becomes Groupe d'Aide aux Réalisations pour le Développement l'aroup in support of development work').

GARD becomes Groupe Développement

2002

Groupe Développement is recog-<mark>ni</mark>sed in F<mark>ran</mark>ce as <mark>an a</mark>ssociation <mark>s</mark>erving t<mark>he </mark>public i<mark>nte</mark>rest.

2009

To boost its visibility at international level, Gr<mark>oupe Dével</mark>oppement becomes A<mark>ctinq for Li</mark>fe: *La vie*, pas la survie ("Not just survival, but life").



With countries in the South facing major economic and social challenges. airline-industry workers teamed up with company executives to found Groupe d'Aide aux Réfugiés et personnes Déplacés ('group in support of refugees and displaced persons', or GARD), a French non-partisan, non-religious NGO that promotes international solidarity. It focuses primarily on promoting economic development in vulnerable communities.

GARD organises, in collaboration with UTA and GARD Belgium, travel and accommodation for the 150 people who participated in the Cotonou Agreement. Through this logistical support, the organisation played a role in helping strengthen NGOs.

At the request of ECPAT International (End Child Prostitution and Trafficking), which comprises 90 specialised NGOs, Groupe Développement adds a new social objective to its areas of focus: prevention of sexual abuse and violence against

Acting for Life refocuses on its projects in support of local economic development and transfers its child-protection projects to ECPAT France.

2015

Acting for Life commits to pursuing key sustainable-development objectives and undertakes strategic planning to redefine its framework for intervention, shifting focus to the ecological transition. Particularly by developing projects to help people adapt to climate change based on ecosystems ("EbA" approach) integrating the different components (social, economic and environmental) of economic development.

50 years after the association was founded, the teams of Acting for Life continue to pursue the same ambition; to build the means for a dignified life over the long term, for and with local populations.



ECONOMIC AND SOCIAL DEVELOPMENT AT LOCAL LEVEL TO PROMOTE THE ECOLOGICAL TRANSITION

ACTING FOR LIFE'S MISSION

Founded 50 years ago, Acting for Life is a non-partisan, non-religious french NGO dedicated to promoting international solidarity. It seeks to combat poverty by encouraging the emergence of local organisations that are capable of overcoming the challenges posed by exclusion and climate change in Africa and Latin America.

ADDRESSING THE CHALLENGES FACED BY RURAL COMMUNITIES IN OUR TARGET COUNTRIES

Climate change and biodiversity loss are major challenges for all countries, and particularly for the least developed countries. They increase the fragility of the most exposed communities and reduce their ability to utilise and create value from local biodiversity. Acting for Life (AFL) has developed skills, savoir-faire and partnerships in three areas that each play a role in combating economic and social vulnerability while also promoting the ecological transition:

• Promoting sustainable access to food through the development of agroecology

In response to the urgent need to address challenges such as climate change and malnutrition, AFL promotes new agroecological production models, short supply chains, micro-entrepreneurship and local consumption to strengthen food security.

• Promoting training and professional and social integration for young people

To address challenges relating to the employability of young people aged 16 to 25, AFL carries out "TVET" projects (technical and vocational education and training) to facilitate access to professional training for young people in rural areas, help instructors improve their skills and promote the recognition of professional qualifications among institutional actors (ministries) in order to help young people become integrated into the job market.

• Developing the agropastoral sector

The livestock sector plays a vital economic and social role in rural areas. It is an essential source of income and jobs in West Africa. It is also instrumental in combating environmental degradation and promoting family eco-agriculture. AFL therefore supports cross-border transhumance through better access to agropastoral amenities and livestock marketing, in order to strengthen social cohesion between different communities and actors in rural areas.

In those three areas, Acting for Life is taking concrete steps to combat poverty and exclusion, and is helping address issues relating to global warming.

Since 1973, Acting for Life has sought to support the organisations based in its target countries in order to ensure that they are fully operational, in accordance with the subsidiarity principle.

AID LOCALISATION

Over the past few years, the concept of "aid localisation" has been at the heart of discussions on international aid. It is part of a broader discussion concerning, on the one hand, changes in how development is funded and, on the other hand, the desire to organise emergency response actions and development actions and to help local actors organise such actions.

In other words, aid localisation involves seeing local civil-society organisations (CSO) as partners (in the true sense of the term) capable of offering aid that is more locally rooted while limiting the use of intermediaries. This concept is central to AFL's strategy, which could be summarised as follows: "to promote the development of skills at local level, instead of outsourcing those skills!".

In order to avoid overlap between projects and enter into competition with local CSOs, Acting for Life decided not to set up its own operational structures. A lot of work was done to develop the necessary technical, administrative and financial skills, and to introduce these partners to public authorities and major international funding agencies. AFL's partners are encouraged to seek out international and French donors. They are supported by Acting for Life, which is gradually partnering with local NGOs that have themselves become contracting organisations.

KEY ACTORS PROMOTING DEVELOPMENT IN RURAL AREAS

Civil-society organisations

For nearly 50 years, Acting for Life has been building a strong network of partnerships with civil-society organisations (CSO) that are deeply rooted in their respective localities in the Global South. AFL works closely with over 50 NGOs and professional organisations – producer groups, cooperatives, training centres, etc. – as well as territorial and local authorities.

AFL's approach is based on joint project development involving multiple partners, an idea which is at the very heart of its strategy. To avoid counterproductive overlap between its expertise and that of CSOs in the Global South, AFL does not have local offices, and coordinates and monitors all projects remotely (exchanges, regular missions in the field, partners' technical and financial reports). The organisation helps its partners strengthen their intervention capabilities and their role for local economic development. For certain specific topics, AFL also draws on the expertise of a network of specialists at national or sub-regional level. AFL wants to help create economic partnerships at local level. This local approach facilitates coordination between the different actors in question, helping create sustainable institutional networks that make it possible for everyone to adopt and independently adapt actions.

The implementation of large-scale programmes has strengthened AFL in its role coordinating all these actors and helping them network with one another, even internationally and on different continents.





WEST AFRICA:

COUNTRIES

in family-farming settings (55% women)

Promoting sustainable food by supporting the development

2021 - 2024 • BENIN, BURKINA FASO, TOGO, COLOMBIA, PERU • Budget: €3,754,060 (€2,100,000 from AFD) • Financial partners: Agence française de

développement (AFD), Air France, Servair, Communauté d'agglomération Roissy-Pays de France, Fondation AnBer, Fondation Bel, Fondation Ditumba, Fondation Girafe Formations under the aegis of the Fondation Caritas France, Fondation de France and the Comité Francais pour la Solidarité Internationale

of agroecological production and local consumption

YOUNG PEOPLE TARGETED for training and integration

PRODUCT CATEGORIES

meet quality standards

1,820 ha OF PASTURE AND CULTIVATED LAND IN THE PROCESS OF ECOLOGICAL TRANSITION

TERSAA: Transition of local agricultural and food systems

In 2022, Acting for Life launched the TERSAA programme in five countries, with eight local partners. By improving management of the downstream segments of agricultural value chains, the programme aims to ensure that everyone has access to high-quality, locally produced foods. Farmers are supported in the marketing of their products in order to facilitate a better connection between family farming and local markets. Support is provided in terms of transitioning to agroecology and quality as-

surance, and young men and women are involved in each of the different aspects of the value chain in order to improve the sustainability of the systems for producing and processing agricultural products. Moreover, a wide range of local actors from the public and private sectors are informed about food-related issues in order to facilitate favourable commercial partnerships and local (or national) public policies. A joint experience assessment analysing the marketing strategies used by farmers' organisations is conducted on both continents in collaboration with the IRD (French national research institute for sustainable development).

amily farming is full of opportunities: It provides access to new profitable markets, allows farmers to produce more sustainably and enables young people to integrate more easily.

OUR LOCAL PARTNERS

BURKINA FASO: Confédération Paysanne du Faso (CPF - "Burkina Faso farmers' confederation") and OCADES Bobo-Dioulasso

BENIN: Groupement Intercommunal des Collines (GIC - "Intermunicipal group of the Collines department")

TOGO: Entreprises Territoires et Développement (ETD) and Organisation pour l'Alimentation et le Développement Local (OADEL -"Organisation for local foods and development")

PERU: Asociación Jesús Obrero (CCAIJO)

COLOMBIA: Instituto Mayor Campesino (IMCA) and Asociación de Productores Ecológicos de Planadas (ASOPEP)

PROJECTS IN 2022

TARGET

LATIN AMERICA:

3 PROJECTS IN 2022 3 TARGET COUNTR COUNTRIES O LOCAL PARTNERS

5 LOCAL PARTNERS

BACKGROUND

(Total multi-vear budget)

€5,595,783

Food insecurity has been on the rise again since 2015, aggravated by the effects of climate change, the COVID-19 pandemic and the war in Ukraine. Transitioning food systems to make them more resilient and sustainable, and protecting ecosystems and biodiversity, are becoming major issues at the moment. Long marginalised in political agendas, family farming accounts for 80% of food production worldwide1. It can play a key role in improving the food sovereignty of different localities and supporting the ecological transition away from an intensive-production model that weakens ecosystems and exacerbates the effects of climate change.

PROJECTS

Acting for Life works with agrarian communities in West Africa and Latin America to help them gain access to and sustainably manage the natural, human, material and financial resources available in their locality, in order to generate an economic activity. AFL works to help preserve and restore the ecosystems that rural communities depend on. Our projects support smallholder families, farmers' and processors' organisations, and microentrepreneurs to encourage diversified production that is tailored to market standards in terms of quality and quantity, while supporting the transition to agroecology and organic production.

To address these challenges and help transform agricultural and food systems while also improving the distribution of added value between local actors, Acting for Life focuses on the following priorities:

- Develop resilient, environmentally friendly practices: by applying ecosystem-based measures for adapting to climate change² (protecting natural ecosystems and biodiversity); and by improving environmentally friendly practices and infrastructure across all segments of agricultural value chains (from production all the way to processing and marketing).
- Improve the downstream segments of value chains (mainly agricultural) and promote market access for peasant-farmer production: by strengthening short supply chains, access to institutional markets and contractual farming through private buyers; by promoting product certification and local labels: by pooling downstream value-chain functions (such as storage and distribution); by strengthening capacities for better access to markets; and by developing entrepreneurship in the social and solidarity-based economy.
- Facilitate cooperation between multiple actors at local level and the creation of local public policies to encourage the transition of agricultural and food systemsthrough efforts to promote local consumption and advocacy for public procurement.





DISTRI'SOLIDIAIRE: Solidarity-based distribution networks for the sale of local agricultural products

Supporting the distribution of local products in accordance with the principles of the social and solidarity-based economy

2022 - 2025 • BENIN • Budget: €238,432 • Financial partners: Air France, Fondation de France with the Comité Français pour la Solidarité Internationale. Fondation Luciole

PRODUCTS WITH PGS ORGANIC CERTIFICATION

SPECIALISED

n Benin, the agricultural sector accounts for 33% of the national GDP and employs 70% of the working population³. The high rate of population growth (2.7% annually) is driving up demand for food products, but the country is highly dependent on cereal imports. Moreover, over one-third of farmers live below the poverty line, and food-security problems are persistent. To address these issues and transform food systems, there needs to be support to help professionalise agricultural value chains.

Acting for Life and its local partner, Hortitechs Développement, give priority to: short, innovative and fair supply chains; professionalisation in the processing of agricultural products to ensure better quality and product diversity; and lastly, raising awareness of food-related issues among each of the different actors. This project aims to ensure that local products are accessible and available to more households, while also making food systems more resilient by improving management in the downstream segments of value chains. To achieve these objectives, our efforts focus on: developing social and solidarity-based entrepreneurship and supporting specialised shops for the distribution of local products, adopting resilient agrifood-processing practices, and mobilising each of the different actors for the sustainable development of food systems.

³ Soule B.G., Adjovi E., Aboudou F. Impact of Agricultural Trade on Employment in Benin – October 2012

OUR LOCAL PARTNER

Hortitechs Développement, is a Beninese NGO dedicated to promoting the adoption of agricultural technologies adapted to climate extremes, helping people adopt new alternatives for organic production, and supporting the emergence of competitive enterprises.

Improving environmental resilience and food sovereignty to mitigate the effects of climate change

2012 - 2024 • COLOMBIA • Budget: €215,909 • Financial partners: Air France, Acting for Life

he Zapatosa marsh is protected under the Ramsar Convention⁴ because of the important ecological benefits it provides: source of freshwater, reservoir of means of subsistence (wood, plants) and food (fishing, agriculture), capture and storage of greenhouse gases, biodiversity. But the area is strongly affected by climate change. The local communities of fishermen, peasant farmers and Afrodescendants who live there are vulnerable and heavily impacted by extreme weather phenomena, such as floods and droughts. This new project undertaken by Acting for Life and its partner, Fundación ALMA, introduces participatory measures for adapting to climate change that help protect and restore tropical forest lands. This work helps reconfigure sustainable sylvopastoral systems in order to better preserve ecosystems and ensure respectful use of the environment, while also strengthening people's ability to carry out projects to improve food security, such as agroecological family vegetable

OUR LOCAL PARTNER

For over 30 years, Fundación ALMA has been working to protect and preserve natural resources, particularly in the Magdalen River basin in northern Colombia. It received the "Planeta Azul" National Ecology Award in 2022 for its Key figures

BENEFICIARIES

50 HECTARES restored and protected

AGROECOLOGICAL FAMILY **VEGETABLE GARDENS**

COMMUNITY ARTS CENTRE SUPPORTED

COMMUNITY SEED BANK CREATED



⁴ "The Convention on Wetlands of International Importance, more commonly referred to as the Ramsar Convention, is an international treaty for the conservation and sustainable use of wetlands." Ramsar Convention fact sheet 6, 2015

Key figures

,800 USER FAMILIES IN RURAL AREAS

ASSOCIATIVE ENTERPRISES

BIDA: Biodiversity, Inclusion, Sustainable Development and Water in the Chocó Darién region

Managing natural resources through the protection and conservation of ecosystems to ensure food security and access to water

2022 - 2025 • ECUADOR • Budget: €1,294,248 • Financial partners: the Delegation of the European Union in Ecuador, Air France

diversity and many watersheds. But its biodiversity is seriously threatened by deforestation, illegal logging, the construction of roads and the establishment of industrial monocultures (oil palm and cacao). Weak institutional governance and limited participation of the people in the management of resources is also affecting the area. The region's inhabitants are from Afrodescendant and mixed-race communities comprising several indigenous nationalities. Many of these poverty-strick-

en communities depend on natural

ecosystems for their subsistence. The

BIDA project is carried out with part-

hocó Darién is a large region in northern Ecuador and ners from civil society and Ecuadorian institutions, and it aims an area of global importance because of its great bio- to improve the management of natural resources by strengthening actors - users and institutions

> Fundación ALTROPICO Mancomunidad de Gobiernos Autónomos Descentralizados Provinciales de la Región Norte del Ecuador (MNE)

OUR LOCAL PARTNERS

gardens, recovery of degraded soils and

the creation of a community seed bank.

Initiatives targeting women and young

people in particular are also carried out

to raise awareness and provide training

in environmental education, as are

advocacy initiatives promoting better

management of natural resources with

the participation of institutions and

actors from civil society.

Naturaleza v Cultura Internacional (NCI - "Nature and Culture International")

Ministerio del Ambiente, Agua y Transición Ecológica (MAATE - "Ministry for the Environment, Water and Ecological Transition")

Universidad Técnica del Norte (UTN - "Technical University of the North")

- and by developing and applying environmental-management regulations. The project also strengthens local economic initiatives to produce more foods (vegetables, honey and dairy products) and generate additional income for the community to provide for its needs. The first actions that were carried out were helpful in assessing the management of natural resources (first and foremost water) at local level, and in starting to create

training modules for local actors and

technical staff at institutions.

OUR COMMITMENT TO CLIMATE CHANGE ISSUES

THE ECOLOGICAL TRANSITION AND RECO (RESPONSIBILITY OF ORGANISATIONS TO THE ENVIRONMENT AND CLIMATE)

Our concrete actions to contribute to the ecological transition

Agropastoralism

By promoting livestock mobility, which is intrinsic to ruminant farming in West Africa, Acting for Life supports a beef production system that is resilient to climate change and well adapted to fodder production in the Sahel, and that also helps preserve biodiversity. Through transhumance, livestock help maintain savannah grazing lands by stabilising the grass layer and encouraging tree regeneration. The tropical savannah has a greater capacity for soil carbon sequestration than any other ecosystem. When livestock mobility is preserved, the animals play a role in protecting dry-land ecosystems and making them more resilient. When natural pastures are converted into agricultural land, however, those benefits are lost. Emissions from the animals are offset by the carbon sequestered in the soil and vegetation. Ultimately, transhumant livestock farming ties in closely with carbon neutrality.

Food Systems and Ecosystems

To meet the challenge of providing high-quality local foods to cities, Acting for Life works with small producers and processors to facilitate sustainable production by taking environmental issues into account, and to set up short supply chains. Farmers and processors are therefore improving the quality of their products and can add value to their products through certification. By including an agroecological dimension in cultivation practices and preserving ecosystems, family farming is developing new systems that are more resilient to climate change and having a positive impact on the environment (better management of soils and water, reduction of air pollution and greenhouse-gas emissions, protection and preservation of biodiversity, etc.), while boosting the income families earn from selling

Technical and Vocational Education and Training

In the countries where Acting for Life carries out its projects, the challenges of the ecological transition are generating new demand for training and creating opportunities for professional integration in many business sectors. The TVET projects carried out by our organisation seek to promote the ecological transition in value chains for agriculture (agroecology), food and construction (sustainable construction, photovoltaic electricity, use of local materials), and by teaching about the preservation of natural ecosystems.

No country is spared from the consequences of climate change, and the United Nations High Commissioner for Refugees (UNHCR) has warned that there could be 250 million climate refugees worldwide by 2050. The most vulnerable populations - mainly in Africa and Latin America – will be severely affected. Moreover, economic, social and gender inequality worldwide complexify the situation even more. Taking note of this is essential when it comes to supporting climate justice, as the wealthiest industrialised countries have historically been responsible for global warming5. The effects of climate change will become radically more severe in the countries that bear no responsibility for the current and future situation.

⁵ According to reports from the Intergovernmental Panel on Climate Change (IPCC).



of the need to rethink the organisational model of the different actors working to promote international solidarity. Since COP 2015, Acting for Life has sought to overcome this challenge by analysing its own practices and shifting them towards a more sustainable model.

- $\mbox{\rm AFL}$ is a member of the discussion group of $\it Coordination$ $\it SUD$ (a network of French NGOs), where the environmental practices of international-solidarity actors are discussed and improved.
- including transport of staff in France and in the countries where its projects are carried out.
- AFL introduced a recycling and waste-reduction policy at its head office, and created a guide outlining best practices for fieldwork.
- AFL also took steps to raise awareness among its own staff and partner organisations. As part of this initiative, the NGO appointed a climate specialist and created a working group to hold crossdisciplinary discussions on ways to improve fieldwork and practices

Acting for Life remains committed to supporting the ecological transireducing energy consumption at the head office, etc.), while also seeking

TECHNICAL & VOCATIONAL EDUCATION & TRAINING

€10,287,831

7 PROJECTS IN 2022

TOTAL BUDGET

(Total multi-year budget)

BACKGROUND

Africa's population is growing fast. By 2050, it could reach 2.4 billion, half of whom would be under 25 years old⁶. Although young people are a source of hope for each country, they still face major problems in terms of access to financial, social and political resources. This young population could be a real boon for the development of the continent, so long as it is supported by strong measures to bolster education, vocational training and job creation, and to underpin the social, political and citizenship aspects of youth development. Acting for Life believes in this vision and proposes projects that empower young people to become the drivers of their own change.

PROJECTS

To address the challenge of training young men and women and helping them integrate professionally, Acting for Life's projects seek to optimise access to high-quality training while offering more higher-paying professional opportunities for proiect beneficiaries by:

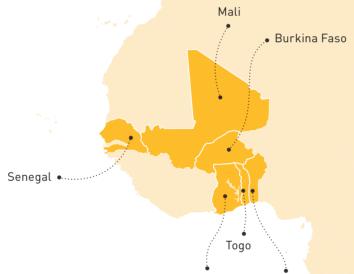
- Improving access to vocational training for young people who are isolated from training or schooling, or who are vulnerable or at risk of becoming vulnerable, by working with local actors (associations, training centres, local authorities) and by covering trainees' school fees throughout their training, tutoring trainees, and helping them develop cross-disciplinary skills in areas such as entrepreneurship, IT, the environment, gender equality, marketing, etc.
- Strengthening labour-intensive sectors (masonry, electricity, plumbing, agriculture, livestock farming), or supporting the ecological transition (sustainable construction, photovoltaics, agroecology); promoting institutional procurement and helping each sector become more competitive.
- · Helping young people integrate into the job market through innovative measures that ensure equal access to decent, stable jobs for both men and women, and that mobilise partnerships between public, private and social actors.
- · Systematically taking steps to empower young women by helping them gain access to training, jobs and entrepreneurship.

In 2022, Acting for Life supported 10 local NGOs and 14 training centres in six West African countries, and helped 8,000 young people gain access to training and become integrated into the local economy.









PAMPEC: Project supporting stonework professions and sustainable construction

Improving the integration of young people through economic and social development

2019 - 2022 • BENIN, MALI, TOGO • Budget: €1,050,000 Financial partners: Agence française de développement (AFD), Air France, Fondation AnBer



YOUNG PEOPLE **RECEIVED TRAINING**



espite the challenges resulting from the health crisis linked to the COVID-19 pandemic, Acting for Life and its partners worked to help young people in Benin. Mali and Togo become professionally integrated into the construction sector. The PAMPEC project monitored the professional integration of project beneficiaries post-training, and supported them in the integration process. In order to improve the economic and social development of artisans and young people, new diversified offers of training have been implemented along with integration-monitoring programmes and measures to support the development of sustainable construction through institutional procurement. This project has been a success and will continue for another three years under the name "MADE".

MADE: Masons of tomorrow: training and integration in sustainable construction

New challenge: to build on the current momentum of sustainable construction 2022 - 2025 • BENIN, TOGO • Budget: €933,657 Financial partners: Agence française de développement (AFD), Air France, Fondation AnBe

uilding/construction is an important sector in terms of job creation for businesses in the formal sector as well as for artisans and the informal economy, which accounts for over 70% of employment⁷. The sector generates employment, but there is a shortage of labour, particularly skilled workers. Given the potential for integrating new workers and the desire to increase the supply of skilled workers in the market, the MADE project aims to help young people from vulnerable communities in northern Togo and northern Benin gain access to training in masonry and sustainable construction, while also helping them integrate and strengthening advocacy initiatives to promote the use of local materials. Forty young people will be given an opportunity to pursue training for a professional competence certificate (CAP) or technical diploma (brevet technique) in masonry (longterm degree programme), and 45 young people will pursue training in sustainable construction (short-term certification programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, field-school projects. The project builds on the work performed under PAMPEC, which helped 172 young people (22% women) gain access to training in construction-related trades. This previous phase also confirmed that local authorities were interested in the project. Given the importance of climate issues and the creation of direct or indirect local jobs, the sustainable-construction sector is truly of both general and local interest, which justifies special support through institutional procurement, particularly from local authorities, as well as from other public and private donors implementing

national and international programmes. The construction of six public buildings

using local materials was supported under the project for a total of roughly 15,000,000 FCFA, or on average 15% of the total cost of the project.

⁷ The sheer size of the informal sector could slow the post-COVID recovery in developing economies -



développement (AFD). Air France, Fondation AnBer

OUR LOCAL PARTNERS

Benin: Association des Communes de l'Atacora et de la Donga (ACAD - "Association of the Atacora and Donga regions"), through its role in capacity-building and facilitating dialogue between the 13 towns that it comprises, helps mobilise communities and promote the development of the stonework sector

Togo: the NGO Gestion de l'Environnement et Valorisation des Produits Agropastoraux et Forestiers (GEVAPAF – "Managing the environment and promoting agropastoral and forest products"), specialises in sustainable development, agroecology and the promotion of local resources.

Key figures

YOUNG PEOPLE RECEIVED TRAINING

VOCATIONAL TRAINING CENTRES SUPPORTED

from the previous class of students

MADE-M: the project continues in Mali

Supporting the integration of young people through training, stronger social cohesion and reduction of gender inequality

2022 - 2025 • BURKINA FASO • Budget: €5.000.000 Financial partners: Agence française de développement (AFD)

he PROFIL II project aims to easwhere the programme participants live strengthen the development of met the needs of young people in a context vocational training in rural areas where the offer of training is declining and

as an effective way to invigorate the economy and help communities become more resilient. This is the second enabled 1,000 young people to receive training. The project is carried out in 17 communes in the Est region of Burkina Faso, where the security and food situation has degraded considerably since 2018. In 2022, 2,114 young people between 18 and 35 years old (56% women) living in mentioned fields. Other inrural areas, who were illiterate or had little schooling, took part in short practical training programmes (5 to 20 days) in agriculture and livestock farming (field schools, agroecology, fattening, etc.) and rural artisanship (construction of beehives, agricultural welding, biodigester, etc.). Innovative approaches such as moving training programmes closer to the ar-

where training is difficult to access, owing in particular to the security situation. As a result, many young people are looking phase of a three-year project that has to participate in this training/integration programme: over 15,000 applications

were submitted this year. In 2023, 2,500 young people (at least 30% internally displaced persons) will receive training in the aboveitiatives will also be carried out simultaneously to help young people become integrated, such as functional literacy, training in entrepreneurship, etc. Initiatives will also be developed to reduce gender inequality and strengthen social cohesion.

5,000 YOUNG PEOPLE (18-35 y.o) RECEIVING TRAINING

50% men and women 30% internally displaced persons

PEOPLE SUFFERING FROM EXCLUSION

were supported in the strengthening and/ or creation of an economic activity

OUR LOCAL PARTNERS

Association de Recherche et de Formation Agroécologique (ARFA – "Association for agroecological research and training") aims to promote agroecological practices and protect the envi-

ronment. It was instrumental in helping create the national organic farming council (CNABio), which is an umbrella entity grouping together actors in organic/environmentally friendly farming.

Réseau de Communication sur le Pastoralisme (RECOPA -"Communication network for pastoralism") operates in Burkina Faso to help pastoralists, rural communities and local authorities discuss issues relating to pastoralism.

Association Tin Tua (TIN TUA)

the most from closing them.

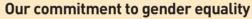
Although the Latin American countries have a higher human-development index, all the demographic, social, and economic indicators show very clear multidimensional inequalities between men and women, urban areas and rural areas, and vibrant regions and regions in crisis.

INCREASING THE INCLUSION OF WOMEN

IN OUR PROJECTS, AND STRENGTHENING

THEIR DECISION-MAKING POWER

Lastly, it is also important to remember that climate change affects each gender differently. Women and girls are more vulnerable to climate impacts than men: climate crises widen inequalities between men



REDUCING

· Acting for Life works with its partners to identify the best ways to reduce gender inequality in each of its areas of focus. For example, our projects help valorise the more "feminine" trades within value chains and help young women gain access to vocational training in areas typically dominated by men, while providing them with special assistance throughout the training cycle and professional-integration process.

GENDER INEQUALITIES

Research on multi-dimensional inequalities in West Africa® shows that "the situation of poor women with

little schooling in rural areas is much worse than that of the rest of the population". Although there are more

women on the job market in Africa than in other parts of the world, many of them have informal employment,

which is poorly paid and not very productive, and many don't have access to vocational training. According

to a UNDP⁹ report, closing gender gaps in labour-force participation, access to paid work, and productivity

would boost GDP in Africa by 5% to 18%. It is the countries with the greatest gender gaps that stand to gain

- We measure the increase in female participation as well as its economic and social benefits. We also evaluate women's desire to participate and assert their rights, as well as the degree to which men (belonging to partner organisations, beneficiaries) support the movement to promote gender equality and empower women. The purpose of these analyses is to provide input for discussion on the development of new projects, help define the priorities of partner organisations in terms of gender equality, and facilitate the sharing of best practices between organisations.
- In accordance with its model, AFL ensures that this issue is supported first and foremost by its partners. Since cultural and social aspects are so important, these changes can only be driven by actors promoting development at local level. Our organisation therefore encourages its partners and works with them to help them gradually increase the proportion of women in governance bodies and managerial positions, and among their salaried staff, and to make sure they take gender issues into account in their action plan and projects.

⁸ Analysis of Multidimensional Inequalities in West Africa and a Strategy for Inequality Reduction Author Teresa Cavero - DEVCO, AFD, AECID and OXFAM Research Project, November 2020

READY: Raising Employment Access and Development for Youth

Improving access to jobs for young people for better economic development

2017 - 2022 • BURKINA FASO • Budget: €3,304,174 • Financial partners: Norwegian Agency for Development Cooperation (NORAD), Fondation Ditumba, Fondation AnBer

ised in September in Ouagadougou.

YOUNG PEOPLE 812 young people training in electricity, plumbing and agriculture

YOUNG

are often poorly adapted to the innovations and needs of the job market. Against this backdrop, Acting for Life carried out a large-scale project in four regions of Burkina Faso (Sahel, Est, Cascades and Hauts-Bassins). The READY project helped roughly 1,300 young people gain access to training in electricity, plumbing and agriculture, and strengthened eight public and private training centres (equipment and human resources). Two types of training were offered: two-year certification programmes ("BQP" professional qualification diploma or "CQP" professional qualification certificate) for young people who were unemployed and not enrolled in school; and shorter modular training programmes (3 to 5 days) focusing on agroecology for farmers in vulnerable situations. In 2022, the READY project focused on the professional integration of young people, particularly through supplementary training programmes: self-confidence, environment, labour law, management/entrepreneurship, etc.; and by developing closer ties with businesses specialised in plumbing and electricity (identification of needs and internships for young people). On average, one year after their training, between 70% and 80% of the young people interviewed had an income-generating activity in their field of training. This last year also provided an opportunity to capitalise on the lessons learned from the project at a workshop organ-

s in other countries in the sub-region, vocational training centres in Burkina

Faso do not have sufficient technical equipment, and the training programmes



OCADES Bobo Dioulasso ("Organisation promoting development and solidarity"). is based in the Hauts-Bassins region and develops education-related projects, particularly in the fields of hydraulics and agriculture

Association Tin Tua (TIN TUA), with strong rural roots, it has been active in solar power for over 10 years, has founded an agricultural training centre and has developed its own modules to support entrepreneurship and agricultural training.

Training centres: Centre Fa-Tien, Centre CAPE, ANPE Hauts-Bassins, ANPE Cascades. ANPE Fada N'Gourma. ANPE Dori. CPFL Louis Querbes (professional training

16

⁹ Closing gender gaps in labour and productive resources in Africa – UNDP, November 2018

¹⁰ How gender inequality and climate change are interconnected – UN Women, February 2022

€16,000,000

22 LOCAL PARTNERS

TOTAL BUDGET

(Total multi-year budget)

BACKGROUND

In a context where West Africa is feeling the effects of climate change and facing a complex security crisis, pastoralism and agropastoralism — a production technique that combines both crop and livestock farming - represent a strong link between Sahel and coastal countries. This system of livestock farming is a strategic economic sector for West Africa. It accounts for 69% of income in rural parts of the Sahel¹¹.

PROJECTS

Acting for Life has played a major role in suppo agropastoralism over the past 50 years and has be officially recognised for its expertise for nearly 20 years. Our organisation promotes the development of mobile livestock farming by facilitating access to agropastoral amenities and market infrastructure AFL works with civil-society organisations (CSO), local authorities and joint local authority groups to coordinate projects in West Africa to help communities become more resilient and support local development through better redistribution of profits from the sale of livestock. More specifically, Acting for Life helps:

- Ease tensions linked to mobile livestock farming by working to raise awareness and advocate for peaceful mobility: informed debates involving multiple actors on issues relating to the sector, introduction of tools to help with decision-making, such as mapping, statistical data on market infrastructure, etc.,
- Secure herd mobility by creating agropastoral amenities: marking off corridors for animal transport, securing rest and grazing areas, building watering places and providing services for agropastoralists (animal health and feed),
- Develop the marketing of livestock by building market infrastructure, such as livestock markets and loading plat-
- · Support the socio-economic development of rural areas by boosting the economic benefits offered by the sector, especially local tax revenues,
- · Facilitate joint local governance by strengthening collaboration between civil-society organisations, local authorities and State representatives.

Pastoral Livestock Farming in the Sahel and West Africa: 5 preconceptions put to the test - Inter-réseaux, June 2017



According to Cédric Touquet, head of programmes for Africa at Acting for Life: "The degradation of the security situation is exacerbating stereotypes on how the sector operates, which stigmatises the main actors in the sector by blaming all the problems on them. Mobile livestock farming is complex, and the sector's positive externalities, which are considerable, end up playing second fiddle. More than ever, there is a need for investment in this sector, as well as a need to break down stereotypes and support the creation of a community of interests between the different types of actors (crop farmers, livestock farmers, elected leaders and State representatives).

REPOT: Resilience of rural populations in the cross-border region covering northeastern Guinea, western Burkina Faso and northern Ivory Coast

Strengthening social cohesion and helping rural communities in cross-border areas become more resilient

2022 - 2024 • BURKINA FASO, IVORY COAST, GUINEA • Budget: €1.516.500 • Financial partner: Crisis and Support Centre (CDCS) of the french Ministry for Europe and Foreign Affairs

he local economy of the cross-border area covering Burkina Faso, Ivory Coast and Guinea is driven mainly by the agricultural sector (agriculture, livestock farming, fishing) and cross-border trade, with the livestock-meat sector playing a dominant role. Since 2020, the security situation along the border between Burkina Faso and Ivory Coast has degraded, and the growing insecurity is having a significant

OUR LOCAL PARTNERS

Réseau de Communication sur le Pastoralisme (RECOPA - "Communication network for pastoralism"

Association des Éleveurs de bovins de la Région de Boukani (AEBRB - "Association of cattle breeders in the Boukani region")

Organisation Professionnelle des Éleveurs de Ferkessédougou (OPEF -"Professional Organisation of livestock farmers in Ferkessedougou")

Fédération Régionale des Éleveurs de la Filière Bétail-Viande de Kankan (FREFBV-K - "Kankan Regional Federation of Livestock and Meat Breeders")

ers are strongly stigmatised, and there are fewer pastoral areas and less access to natural resources for livestock. The REPOT project will strengthen social cohesion between communities by helping rural cross-border communities become more resilient, particularly crop farmers and agropastoralists living in vulnerable situations. Community and territorial management and decision-making schemes focusing on livestock mobility will be strengthened through 12 capacity-building sessions for local actors, the creation of 500 national identity cards, the creation of 44 monitoring and alert systems, and 12 dialogue forums. The project will also support the livelihoods of communities made even more vulnerable by the effects of insecurity by creating eight agropastoral amenities through labour-intensive works, and supporting 22 village savings and loan associations and income-generating activities. That support will also be provided through the distribution of 660 small-ruminant kits, health coverage and 17 tonnes of fodder. 15,000 head of cattle/small ruminants and 10,000 head of poultry will be vaccinated, and seven agropastoral watering points installed.

impact on the livelihoods of people in rural communities. In addition, Fula livestock farm-

Key figures

3 JOINTLY MANAGED EMERGENCY FUNDS

1,100 FIRST-AID KITS & 308 TONNES OF PROVISION DISTRIBUTED

PRECIT: Project to strengthen harmony and cohesion among communities in the border regions

Facilitating dialogue between communities and strengthening governance for better social cohesion

2020 - 2022 • MALL BURKINA FASO • Budget: €1 665 395 € Financial partners: European Union, Air France

he security situation in the provinces and departments along the border between Mali and Burkina Faso has significantly degraded. Although most households earn their living from agropastoralism, and even though pres-

sure on natural resources is already high, lack of investment in

70 hectares of grazing land regenerated through labour-intensive works, etc.) has helped reduce

pressure on resources and ease tensions regarding their use. As of late June 2022, 21 dialogue fo-

rums, 30 local monitoring relays and two information systems for transhumant livestock farm-

ers have been established. A total of 775 agropastoralists received Burkinabe national ID cards,

which are needed for cross-border transhumance and in the current climate of insecurity. For-

ty-five village savings and loan associations were created and strengthened with 41 income-

generating activities. Three animal-health networks were created, and 45 veterinary assistants were

trained and equipped. One joint local authority group was subsidised and received assistance in Mali

with the development of a pastoral development plan. The project has had a direct impact on income

levels, food security and social cohesion. It helps young people become more independent and keeps

the sector has made pastoral resources more difficult to access. The situation has led to a number of conflicts and their exploitation. By creating forums for inter-community dialogue and organising informed debates on the impact of livestock mobility on economic development, PRECIT is helping facilitate dialogue between the different groups of actors involved at local level in order to encourage concerted decision-making and prevent tension and conflicts. The addition of strategic amenities (5 watering points, 2 grazing areas,

them from drifting towards extremism and radicalisation.

OUR LOCAL PARTNERS

Association pour la Promotion de l'Agropastoralisme. du Pastoralisme, de l'Élevage et de la Promotion Humaine (APAPE-PH - "Association for pastoralism, agropastoralism, livestock farming and human advancement").

Association pour la Promotion de l'Élevage au Sahel et en Savanes (APESS – "Association for the promotion of livestock farming in the Sahel and Savanes regions").

Initiatives-Conseil-Développement (ICD).

Réseau de Communication sur le Pastoralisme [RECOPA - "Communication network for pastoralism"].

Cross disciplinary partner: Vétérinaires Sans Frontières Belgium (VSF-B).

> 15,000 AGROPASTORAL AND

PASTORAL HOUSEHOLDS

targeting 2,000 people from

different communities

402 TONNES OF LIVESTOCK FEED

Preserving livestock mobility for better economic development

2018 - 2022 • BENIN, BURKINA FASO, IVORY COAST, GHANA, GUINEA, MALI, NIGER, NIGERIA, TOGO • Budget: €13.000.000 Financial partners: European Union, Air France, Agence française de développement (AFD)

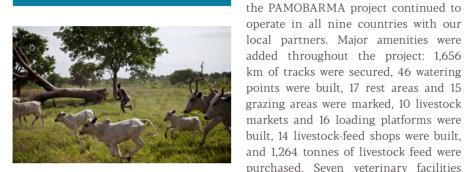
Key figures 989,000 RURAL AGROPASTORALISTS 149,000 HOUSEHOLDS +100 REGIONAL AUTHORITIES

he livestock sector is a powerful generator of financial resources for agropastoralists and actors in the sector, and also generates tax resources that can be used for developing and managing areas, providing training, creating jobs, and local development. Livestock farming generates income yearround for economic agents (producers, operators) as well as for decentralised authorities and the people they serve, thanks in particular to livestock markets. Municipalities receive social/community reinvestment from tax revenue generated through market amenities. The year 2022 was the fifth and last year of the PAMOBARMA project. On the whole, the cross-border mobility situation did not

improve during the period when the project was carried out. On the contrary, whether for security or health reasons, the withdrawal of West African countries into themselves and the closing of borders to human and animal mobility posed a real

OUR LOCAL PARTNERS

RECOPA, URFBV, AREN, GAJEL, OPEF, AEBRB, GDCA, CIKOD, GEVAPAF, FENAPFIBVTO, ANOPER, APESS, VSFB. ACAD, ETD, GIC, FREFBV-K.



were also built or renovated, as well as two vaccination stations. The monitoring and evaluation process implemented five years ago has facilitated data assessment and analyses at local level in

OUR LOCAL PARTNERS

challenge for the project. Those events

also highlighted the importance of the

agropastoral sector, which is at the heart

of current political, economic and social

issues in the cross-border region, and

they made interventions in the sector all

the more important. Despite the context,

operate in all nine countries with our

local partners. Major amenities were

added throughout the project: 1,656

km of tracks were secured, 46 watering

points were built, 17 rest areas and 15

grazing areas were marked, 10 livestock

markets and 16 loading platforms were

built, 14 livestock-feed shops were built,

and 1,264 tonnes of livestock feed were

Nitidæ designs and carries out projects

that seek to promote environmental

preservation and strengthen localeco-

nomics in Madagascar, Burkina Faso,

Organisation Professionnelle des Éle-

veurs de Ferkessédougou (OPEF -

"Professional Organisation of livestock

farmers in Ferkessedougou") helps im-

prove living and working conditions for

livestock farmers, transhumant livestock

farmers and other actors in the livestock-

meat sector by raising awareness about

Cross disciplinary partner: Vétérinaires

Sans Frontières Belgium (VSF-B) helps

people improve their livestockfarming

through political advocacy, emergen-

cy aid, water-management assistance

and improvements in animal health.

best practices in livestock farming.

Mozambique and Ivory Coast.

PAP-Bio Comoé: Project promoting sustainable, participatory and integrated management in order to preserve biodiversity in the regions along the periphery of the Comoé National Park

Preserving the biodiversity of the Comoé National Park in Ivory Coast

2019 - 2023 • IVORY COAST • Budget: €2,220,000 • Financial partners: European Union, Fonds francais pour l'environnement mondial (FFEM "French Facility for Global Environment"), Air France

PARA-VETERINARIANS TRAINED AND

4 NIGHT PARKS

5 PASTORAL DAMS 8 GRAZING AND REST AREAS 2 VACCINATION STATIONS



8 km of Livestock

ural areas in northern Ivory Coast are suffering from growing human pressure. Forest reserves and protected areas around the Comoé National Park are seeing a rise in tensions. To ensure sustainable and inclusive economic development for local communities in this region, Acting for Life belongs to a consortium - comprising the professional organisation of livestock farmers in Ferkessédougou (OPEF),

Vétérinaires Sans Frontières Belgium (VSF-B) and Nitidæ - that is working to promote the sustainable, joint and integrated management of pastoral routes in connection with the preservation of biodiversity. As the end of the project approaches, the last pastoral amenities are being installed. Works have begun on the five pastoral dams in the Dabakala department. They will provide water for thousands of cattle from local livestock farms and transhumant op-

erations. Livestock tracks are continuing to be marked in order to facilitate the movement of livestock between all the pastoral amenities. All these investments are helping secure pastoral land in the area through land loan agreements between the traditional holders of land rights and the regional councils of Tchologo and Hambol. Pressure from livestock is therefore decreasing, which is helping preserve the ecosystems bordering Comoé National Park.

WORKING TO PROMOTE SOCIAL COHESION



STRENGTHENING A COMMUNITY OF INTERESTS BEYOND IDENTITY GROUPS OR AGE GROUPS

When people from the areas most affected by the degradation of the security context in West Africa are asked what the situation has changed for them in their daily life, they say: "We don't know who is who anymore!".

That widespread distrust and the doubts cast on the ability of people to live together in harmony as a result of the security context are exacerbated in many rural areas by two structural factors: lack of opportunities for young people, and tensions between crop and livestock farmers regarding the use of

Those two factors are exploited by non-state armed groups that offer young people opportunities, particularly economic opportunities, through their enrolments and by transforming ordinary conflicts into identity-based conflicts.

Our efforts to promote social cohesion

- By offering training that is tailored to local needs, AFL creates work opportunities for young people in promising and exciting sectors: agroecology, plumbing, sustainable construction, photovoltaic energy, etc.;
- "Informed debates" lasting several days are organised, bringing together all stakeholders in livestock transhumance (traditional leaders, livestock farmers, crop farmers, local authorities, prefecture, etc.). These events are an opportunity for stakeholders to debate, understand one another, and work together to define conditions for peaceful transhumance (demarcation of tracks, location of watering points, etc.);
- By supporting training and information on local issues (positive economic benefits of the livestock-meat sector, understanding how mobility works, tools for monitoring the integration of young people), AFL is helping improve people's understanding of and control over local issues and solidifying a community of interests that goes beyond smaller identity groups or age groups.

By bringing together two social groups that are often excluded (livestock farmers and young people) in decision-making forums, Acting for Life is putting into practice Ostrom's concept of "coproduction", which is defined as:

Through the initiatives that have been put in place, the idea is not for Acting for Life to decree social cohesion simply because it is good to be at peace. Rather, the goal is to develop strategies that aim to create a community of interests around the agropastoral sector that will help bring back harmony and social cohesion.







Acting for Life is partnered with several public institutions that contribute to development aid and humanitarian aid. This long-term partnership, involving significant amounts of funding, is vital when it comes to addressing major issues such as climate change, poverty, exclusion and conflicts in West Africa and Latin America.



A public institution at the heart of France's development aid system, the Agence française de développement (AFD) has been working since 1941 to reduce poverty and promote development. AFD is a long-standing financial partner of AFL in Africa and Latin America. AFD's support helps bring to life largescale regional and national programmes in strategic areas for Acting for Life. These include creating training programmes and focus on issues relating to local and sustainable economic development in line with Acting for Life's areas of intervention.



The Crisis and Support Centre (Centre de Crise et de Soutien, or "CDCS") of the French Ministry of Europe and Foreign Affairs monitors, anticipates, issues alerts for, and manages crises that occur in foreign countries and that require either reaction to events posing a threat to the security of French nationals abroad, or emergency humanitarian action. It is also in charge of supporting the post-crisis stabilisation process. The CDCS works with Acting for Life in West Africa.



In 2017, the Roissy Pays de France Agglomeration Community (Communauté d'agglomération Roissy Pays de France or "CARPF") and AFL decided to team up for a multi-year partnership. The geographic proximity of the two entities and their shared vision of the importance of international solidarity led to their decision to launch the partnership. The CARPF is committed to supporting the economic and local development of vulnerable communities in Latin America and West Africa.



Through the European Commission's department for international partnerships, the EU develops policies to reduce poverty and promote sustainable development, democracy, peace and security. The European Union has been a partner of Acting for Life for several years, supporting projects in Africa and Latin America covering all of our areas of expertise.



The Norwegian Agency for Development Cooperation (NORAD) is part of the Norwegian Ministry of Foreign Affairs. Its main areas of expertise are education, the environment. adapting to climate change, promoting democracy, access to health and renewable energies. NORAD has been supporting Acting for Life since 2017 in its projects to promote technical and vocational education and training in Africa.



The Foreign Commonwealth & Development Office (FCDO) is committed to supporting sustainable development and reducing poverty around the world. Renowned for its expertise in the Sahel region, Acting for Life has been receiving support from the FCDO since 2013 for its livestock-mobility projects

For years, Acting for Life has partnered with experts and research centres in Europe, and is a member of French and international "trades" networks.

- CIRAD (Centre de Coopération Internationale en Recherche Agronomique pour le Développement), ARED (Associates in Research and Education for Development), NCG (Nordic Consulting Group), Alliance des Avocats pour les Droits de l'Homme, ESSEC, Toulouse Capitole University, Catholic University of Louvain (Belgium), IRD (Institut de recherche pour le développement).
- · Coordination Humanitaire et Développement, Coordination SUD, Pastoralist Knowledge Hub of the Food and Agriculture Organisation of the United Nations (FAO), Inter-réseaux.

We would like to thank all our partners for their past, present and future support to help combat poverty and exclusion of vulnerable people in Africa and Latin America.

We have been officially recognised in France as an organisation serving the public interest since 11 March 2002, so your donations to Acting for Life are tax deductible.

PRIVATE FINANCIAL PARTNERS

Over the past several years, Acting for Life has developed strong relationships with its private financial partners, which include companies, corporate foundations, family foundations and large donors. The support from our sponsors is instrumental in allowing us to launch pilot projects and trial new approaches that can be subsequently scaled up and co-funded by public funding agencies.

AIRFRANCE /



Air France has been a partner of Acting for Life for over 40 years. Its long-term partnership in Africa, Latin America and Asia has been focused on setting up programmes to support economic and local development, small crop and livestock farmers, and technical and vocational education and training in the communities that need it most. Through its generous support, Air France has made it possible to innovative projects allowing for bigger programmes to be launched subsequently with public institutional partners.





Acting for Life receives financial support from Fondation de France for projects in Togo, Benin and Burkina Faso through the PAFAO - Programme to Support Family Farming in West Africa. Fondation de France, in partnership with the French Committee for International Solidarity (Comité Français pour la Solidarité Internationale or "CFSI"), promotes the initiatives of African and international organisations aiming to develop sustainable and dynamic family farming to feed West Africa's fastgrowing cities.



The AnBer Foundation is a long-standing partner of AFL. This private foundation, recognised as an organisation serving the public interest, is dedicated to reducing poverty by supporting projects in health, education, work and reducing destitution. Its founders are eager to supporting innovative approaches to job creation and local entrepreneurship for marginalised communities, and have supported projects in Africa and Latin America covering all of our areas of focus.



The Caritas France Foundation is the first umbrella foundation dedicated to reducing poverty and exclusion since its founding in 2009. It has supported a number of Acting for Life's projects, particularly in Africa, on issues such as technical and vocational education and training. It has a particular interest in this area, and works with Acting for Life in its efforts to improve training programmes in West Africa.



Member of Gategroup, Servair is a recognised actor and French leader in public and collective catering and in air transport logistics, operating in Africa. Sensitive to the tradition of solidarity in French air transport and aware of the role that companies play in the economic and social development in the world's poorest and most marginalised regions. Servair has been supporting AFL's actions since 2007.

Organisations that teamed up with us in 2022



Since its founding in 2008, the BEL Corporate Foundation has been supporting projects in France and abroad that support children and their general well-being. It focuses in particular on initiatives to promote a healthy and balanced diet for all children. It supports Acting for Life through the TERSAA programme in Burkina Faso to promote food security.



Under the aegis of the Caritas Foundation, Fondation Girafe Formations is now a private financial partner of Acting for Life, supporting projects in Benin and Togo. Through its financial support, the foundation helps promote the empowerment and professional integration of young people through practical and theoretical training in sectors that offer promising work opportunities in Africa.



The Luciole Foundation is active in the fields of training and environmental protection both in France and abroad. They believe that "awareness of the urgent need to respect nature and protect the living world should always be the core focus of any aid programme". The Luciole Foundation works with Acting for Life in Benin to encourage women to launch their own social and solidarity-based



The Ditumba Foundation, under the aegis of the Caritas France Foundation, funds professional training for young people from disadvantaged backgrounds, primarily in Sub-Saharan Africa. Since 2017, it has been supporting AFL on a project to strengthen technical and professional learning programmes and to help young people in Burkina Faso integrate professionally in three key sectors of the local market: solar power, plumbing and farming.



Groupe ADP is a global leader in designing, building and operating airports. A long-standing partner of Acting for Life, ADP supports us and our projects by providing office space at the Paris - Le Bourget airport. This partnership is vital to the stability and longevity of Projects co-funded by institutional donors are also audited on a regular basis to verify spending. In accordance with the accounting rules for non-profit organisations, and in order to better reflect the activities of Acting for Life, which manages projects that are carried out over periods lasting several years, a system was set up to monitor commitments given and received on a project-by-project basis. The financial statements reflect the activity for the year and the position of commitments at the end of the year.

Reminder

In 2020, the application of ANC regulation no. 2018-06 brought about changes to the accounting methods.

Assets

The assets side of the balance sheet shows the association's resources, which mainly include grants receivable ("other receivables") and cash.

Grants receivable increased by 78% compared with 2021. Four projects were launched in 2022: PROFIL II (€5m), REPOT (€1.5m), MADE (€700k) and PARCS (€1.5m).

Cash and cash equivalents decreased 32% to €6.667k:

- a portion of grants receivable is expected in 2023 and beyond (as projects launched in 2022 are carried out over several years),
- Air France's contribution decreased, in accordance with the new agreement for 2022-2026.

Liabilities

Dedicated funds remained generally stable in 2022, decreasing 9% versus 2021.

Deferred income increased 33% because of the implementation of newly signed projects.

The 93% decrease for "loans and debt" was due to the fact that the balance of bank accounts in credit was placed under "cash and cash equivalents" following the merger of accounts

Lastly, "other liabilities" increased 360% exceptionally owing to the late receipt of invoices (€25k) and the hiring of an accounting assistant by ECPAT France (€28k), and not by Acting for Life.

Balance sheet The balance sheet presents Acting for Life's situation at 31 December 2022.

In thousands of euros	2022 brut	Amt & Prov	2022 net	2021 net	Change	Change %		
ASSETS								
Fixed assets								
Intangible assets	14	10	4	5	0.785	-16%		
Tangible assets	55	53	2	4	3	-61%		
Current assets	Current assets							
Other receivables	8,900		8,900	4,988	-3,912	-78%		
Treasury investments	18		18	18				
Cash and cash equivalents	6,663		6,663	9,732	3,069	-32%		
Prepaid expenses	12		12	14	2	16%		
TOTAL ASSETS	15,661	63	15,598	14,761	- 837	6%		

Own funds						
Funds without right of recovery	15	15	15		0%	
Net income	28	28	2	-25	1,080%	
Funds with right of recovery	2,054	2,054	2,052	-2	0%	
Dedicated funds	3,412	3,412	3,744	332	-9%	
Liabilities						
Loans and similar debts payable			1,348	1,254	-93%	
Accounts payable	80	80	88	8	-9%	
Tax and social debts	213	213	176	57	-33%	
Other liabilities	70	70	15	-55	360%	
Deferred income	9,727	9,727	7,322	-2,405	33%	

Income statement

In thousands of euros	2022	2021	Change	Change %
OPERATING INCOME	•			
Grants and subsidies ¹²	2,380	1,310	1,070	82%
Financial contributions ¹³	5,306	4,250	1,057	25%
Write-backs of depreciation, impairment, provisions and expense transfers	279	267	13	5%
Use of dedicated funds	735	1,621	-887	-55%
Other income	10	18	-8	-43%
Total income (I)	8,710	7,466	1,245	17%
OPERATING COSTS				
Other external costs	1,079	809	270	33%
Taxes and duties	92	73	19	26%
Wages and salaries	1,054	865	188	22%
Social-security costs	535	418	117	28%
Amortisation expense	3	5	-2	34%
Carry forward of dedicated funds	403	1,047	-645	-62%
Other costs	5,518	4,246	1,272	30%
Total costs (II)	8,683	7,463	1,220	16%
1 - OPERATING EARNINGS (I-II)	27	2		
FINANCIAL REVENUE (III)				
Other interest and similar income	0.7	0.1	0.7	1,266%
INTEREST EXPENSE (IV)				
2 - NET FINANCIAL INCOME (III-IV)	0.7	0.1	0.7	1,266%
3 - PRE-TAX INCOME (I-II+III-IV)	27.6	2.3		
EXTRAORDINARY INCOME (V)				
EXTRAORDINARY COSTS (VI)				
4 - EXCEPTIONAL ITEMS (V-VI)				
Total income (I+III+V)	8,711	7,466	1,245	17%
Total costs (II+IV+VI)	8,683	7,463	1,220	16%
5 - SURPLUS OR DEFICIT	27.6	2.3	25.2	1,080%

Funds

At 31/12/2022, funds amounted to €8,710,899, up 17% compared with 2021.

Grants recorded for projects totalled €7,686,286 at 31/12/22: €2,379,890 for public grants from the French state allocated in 2022, and €5,306,389 for other financial contributions from public institutional partners (European Union, Norwegian development aid, UK development aid) or from private partners (Air France and several other businesses and foundations).

Use of funds

Grants awarded by the association accounted for 63% of operating costs, versus 57% in 2021 (6% increase). Those were mainly transfers of funds to local partners for the implementation of our projects.

The other main operating costs were "wages and salaries" and "other external purchases and costs":

- -Wages and salaries amounted to €1,053,673, up 22% versus 2021. That increase was due to the arrival of four financial support directors, one administrative and financial affairs director, one programme director, one communications director and one salaried director.
- Other external purchases and costs (€1,078,986) increased 33% compared with 2021. This item is composed mainly of various costs involved in conducting missions to monitor projects (logistics, consulting, participants, audits, etc.).

It should be noted that a large share of these items is attributed to the projects.

¹² Grants from the French state are included in this category: AFD, MEAE, ...

¹³ Grants not from the French state are included in this category: UE, NORAD, FCDO, Fondations, Air France, ...

BOARD MEMBERS

Jean-Marie BOCKEL

Former French minister
Deputy of the National Assembly and senator
for the Haut-Rhin department

Emile BOURDIN

President and founder of development NGOs Honorary president of the Catholic University in Angers

Nicolas BUTTET

Former lawyer and member of the Swiss parliament Founder of the Philanthropos Institute and the Ecophilos Foundation in Fribourg, and the Eucharistein Brotherhood

Pascal DOLL

President of the Roissy Pays de France agglomeration community

Boris ELOY

Marketing, innovation and new market development executive vice president at SERVAIR Honorary president of Communication et Entreprise

Michel ENNESSER

Honorary CEO of SERVAIR

Yves EZANNO

Secretary general of the BAR France (Board of Airlines Representatives) Honorary director of UTA

Bernard-Marie GEFFROY

Director of "Aux captifs, la Libération" Spiritual counsellor

Lorraine KIHL

Director of *Vosj'Innove* Honorary executive director of Acting for Life

Haïm KORSIA

Chief Rabbi of France Member of the French Académie des Sciences Morales et Politiques

Philippe LE GOFF

Honorary human resources director of Air France's cabin crew

Bernard LEMETTRE

Honorary president of Mouvement du Nid (*"The Nest Movement"*)
Deacon in Wattrelos

Florence PARLY

Former French minister and senior official Business executive

Jean-Pierre SAUVAGE

President of the BAR France (Board of Airlines Representatives)

François VELLAS

Professor of international economics at Toulouse Capitole University Head of international relations at the University

Pascal ZADIKIAN

Head of supply and logistics at SERVAIR Group International Centres (Africa & French Overseas Departments and Territories)

BUREAU

Jean-Cyril SPINETTA

Honorary president of Air France-KLM Senior French official

Philippe CALAVIA

Treasurer

Honorary CFO of Air France KLM Former executive vice-president of Air France-KLM

Xavier BOUTIN

Secretary

Co-founder of the IECD

President of the Coordination Humanitaire et Développement

Guy DELBREL

Africa expert

Consultant in external relations - Africa Air France-KLM Honorary deputy secretary-general of *CCFD-Terre Solidaire*

ADMINISTRATIVE & FINANCIAL AFFAIRS

Fy RATSIHOARANA

inistrative Åssistant

Tinhinane HABCHI

Matthieu de BÉNAZÉ

Administrative and logistics assistant

Aude CARRÉ

COMMUNICATIONS & SPONSORSHIPS

PROGRAMMES

Head of Communications
and Sponsorships

Head of Programmes
Africa

Head of Programmes
Latin America

Cédric TOUQUET

Food Systems

and Ecosystems

Programmes Director

Estelle DANDOY

Food Systems

and Ecosystems

Intern

Martin BAYI

ORGANISATION AND

GOVERNANCE

Valérie CHAUVEAU

Agropastoralism

Programmes Directors

Zana COULIBALY

Emmanuelle DIÉ

Soumaila FOMBA

Stéphane PIL

Annabelle POWELL

Head of Programmes

Technical & Vocational Education & Training Clélia ROUCOUX

Technical & Vocational

Education & Training

Programmes Directors

Robin HUMEAU

Léa POTTIER

BOARD OF DIRECTORS

BUREAU

Director

Food Systems and Ecosystems Programmes Director / Climate specialist

Sara TEILLARD

Angelo CONSOLI

Marie AARNINK
Julia BAUMÜLLER
Vanille GRANIER
Vincent JAVARY
Maciré KEITA

Financial Support

Directors

Head of Administrative &

Financial Affairs - Africa

Sabrina HEUZEY

Milan MARTINOT
Gilles PETNKEU
Samantha PIFFER

Samantha PIFFER

ACT NG FORL FE

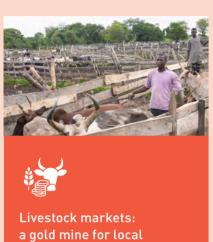
Communications Director

Inès BENCHAOUI

Organisational chart and

governance at 14 June 2023

ACTING FOR LIFE'S PUBLICATIONS AND ARTICLES



authorities?

programmes. October 2022.

https://acting-for-life.org/marches-abetail-une-mine-dor-pour-les-collecti-





Results of the integration of young masons in Benin, Togo and Mali under PAMPEC

https://acting-for-life.org/bilan-depar-le-pampec/





Issues encountered by the women supported by the TERSAA programme in Africa

West Africa. September 2022.

https://acting-for-life.org/problematiquesrencontrees-par-les-femmes-accompagnees par-le-programme-tersaa-en-afrique/

VIDEOS & REPORTS



cess to resources and markets - this film shows the work being done by Acting for Life and its partners.

https://acting-for-life.org/impact-economique-de-la-filiereagropastorale-en-cote-divoire-a-travers-le-pamobarma/



NEWS ABOUT ACTING FOR LIFE'S PROJECTS



Official launch of the BIDA project - Biodiversity, Inclusion, Sustainable Development and Water in the Chocó Darién region – in Ecuador

https://acting-for-life.org/projet-bidaretour-en-images-sur-le-lancementdu-proiet-en-equateur/



Faces of success, portraits of the READY project -

Raising Employment Access and Development for Youth in Burkina Faso

Since 2017, the READY project has helped 551 young people earn their professional qualification diploma or certificate, and has helped 413 people access modular training programmes. Discover what eight young people from Burkina Faso have to say about their experience being supported by the project.

https://acting-for-life.org/portraits-duprojet-ready-les-visages-de-la-reussite/



PAMOBARMA - Project promoting herd mobility to improve access to resources and markets in West Africa results and achievements in nine West African countries

https://acting-for-life.org/fin-du-pamobarma-principaux-resultats-et-realisations-du-projets/



Experience assessment for sustainable agricultural and food systems

In order to make the most of the experiences of the TERSAA programme - which promotes the transition to local agricultural and food systems -Acting for Life and its partners (IMCA, ASOPEP, CCAIJO, CPF, ETD, OADEL, GIC) conducted an assessment covering all the expertise and strategies implemented in the areas where the project was carried out (Colombia, Peru, Burkina Faso, Togo, Benin).

https://acting-for-life.org/agroecologie-expertises-et-strategies-mises-en-oeuvredans-le-cadre-du-programme-tersaa/

https://acting-for-life.org/plaidoyer-en-faveur-de-la-valorisation-des-produits-agri-



All publications, news and videos are available on our website: www.acting-for-life.org

Follow us on:









LIST OF PROJECTS







COUNTRY		YEAR	PROJECT	PARTNERS IN THE FIELD	PAGE
Benin		2022-2025	DISTRI'SOLIDAIRE - Solidarity-based distribution networks for the sale of local agricultural products	Hortitechs Développement	11
Burkina Faso	%	2022-2025	PROFIL II - Project supporting the socio-economic integration of young people in the Est region of Burkina Faso	TinTua, RECOPA Est, ARFA	16
		2017-2022	READY - Raising employment access and development for youth	OCADES, TinTua	16
Colombia		2022-2024	ABA - Adaptive biocultural "aquatic" areas in the wetlands of the southern part of Colombia's Cesar department and the lower section of the Magdalena River	Fundación ALMA	12
Ivory Coast		2019-2023	PAP-Bio Comoé - Project promoting sustainable, participatory and integrated management in order to preserve biodiversity in the regions along the periphery of the Comoé National Park	Nitidae, OPEF, VSFB	20
Ecuador		2022-2025	BIDA - Biodiversity, Inclusion, Sustainable Development and Water in the Chocó Darién region	Fundación ALTROPICO, MNE, NCI, Ministry for the Environ- ment, Water and Ecological Transition (MAATE), UTN	12
Guinea		2022	PACOSAP - Fostering social cohesion through agropastoralism in the Kankan region	FREFBV-K	NP*
Mali		2022-2025	MADE-M - Masons of tomorrow: training and integration in sustainable construction in Mali	APAPE-PH	15
Mauritania		2019-2022	GITE - Intercommunity management of the environment to adapt agriculture, forest and pasture to climate change	GNAP, GRDR	NP*
Senegal	%	2019-2022	FEDI - Supporting training, employment, development and integration in the Saint Louis department	Diapalante	NP*

COUNTRY		YEAR	PROJECT	PARTNERS IN THE FIELD	PAGE
Multi-country Benin, Burkina Faso, Togo, Colombia, Peru		2021-2024	TERSAA - Transition of local agricultural and food systems	CCAIJO, ASOPEP, CPF, ETD, GIC, IMCA, OADEL et OCADES Burkina/Bobo-Dioulasso	11
Multi-country Benin, Burkina Faso, Ivory Coast, Ghana, Guinea, Mali, Niger, Nigeria, Togo		2018-2022	PAMOBARMA - Supporting herd mobility to improve access to resources and markets in West Africa	RECOPA, URFBV, AREN, GAJEL, OPEF, AEBRB, GDCA, CIKOD, GEVAPAF, FENAPFIBVTO, ANOPER, APESS, VSFB, ACAD, ETD, GIC, FREFBV-K	20
Multi-country Benin, Mali, Togo	· M	2019-2022	PAMPEC - Supporting stonework professions and sustainable construction	ACAD, APAPE-PH, GEVAPAF	15
Multi-country Benin, Togo	%	2022-2025	MADE - Masons of tomorrow: training and integration in sustainable construction	ACAD, GEVAPAF	15
Multi-country Burkina Faso, Ghana		2022	SAPSOC - Supporting agropastoralism to strengthen social cohesion in areas along the border between Ghana and Burkina Faso	GDCA, RECOPA	NP*
Multi-country Burkina Faso, Guinea, Ivory Coast		2022-2024	REPOT - Resilience of rural populations in the cross-border region covering northeastern Guinea, western Burkina Faso and northern Ivory Coast	RECOPA, AEBRB, OPEF, FREFBV-K	19
Multi-country Burkina Faso, Mali		2020-2022	PRECIT - Strengthening harmony and cohesion among communities in the border regions	APAPE-PH, APESS, ICD, RECOPA, VSF-B	19

^{*}NP: Not provided in this report. For more information, visit acting-for-life.org

OUR 3 AREAS OF FOCUS



FOOD SYSTEMS & ECOSYSTEMS

Supporting sustainable access to a sufficient supply of food, and an ecological transition at local level



AGROPASTORALISM

Supporting the mobility and marketing of livestock in West Africa



TECHNICAL & VOCATIONAL EDUCATION & TRAINING

Supporting employment and entrepreneurship













