3 AREAS OF FOCUS

- Technical & Vocational Education & Training
- Agropastoralism
- Food Systems & Ecosystems

17 PROJECTS IN 14 COUNTRIES

50 YEARS OF COMMITMENT

14 COUNTRIES ON TWO CONTINENTS
West Africa and Latin America

+50 LOCAL PARTNERS
from civil society: producer groups, cooperatives, non-governmental organisations, training centres, territorial and local authorities

17 PROJECTS IN 2022

9 NEW PROJECTS

1 MILLION BENEFICIARIES PER YEAR

27 EMPLOYEES

22 BOARD MEMBERS

8.7 MILLION € ANNUAL BUDGET

Acting for Life incorporates the United Nations’ Sustainable Development Goals in the design of each project.

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PRESIDENT’S REPORT

Development is at the heart of what we do

As I prepare this report, my thoughts go out to Jean-Marie Joly, who passed away in April 2023 and who was the inspiration behind our organisation.

Several of the countries where Acting for Life operates once again faced difficulties in 2022. In Burkina Faso, which was already experiencing a major humanitarian crisis, political instability only aggravated the situation. In Mali, the degradation in relations between French and Malian political leaders had a big impact on cooperation programmes between the two countries, to the detriment of the local communities. In the Sahel countries, 10.5 million people suffered from malnutrition. Latin America once again saw major degradation to its biodiversity. In many areas (especially rural areas), climate change is affecting natural resources and agitating tensions between communities.

Given these many challenges, which are affecting people in rural areas more than elsewhere, it is essential to maintain and strengthen the initiatives of local organisations. While national governance challenges appear to be insurmountable in the short term, we believe it is even more important to take action at local level by bringing together farmers’ organisations, cooperatives, local authorities, associations and social businesses to create value chains for local production in order to ensure that food security is sustainable and climate-resistant with shared prosperity that is equitable for everyone.

Since its founding fifty years ago, Acting for Life has sought to systematically carry out all its projects by working exclusively with its local partners. That decision, which was uncommon at the time, has allowed us to be able to maintain our presence despite the tensions that have arisen in the countries where we operate.

Aid (particularly French aid) increased in volume in 2022, which is undeniably a step in the right direction. But too often, public development aid is difficult for local organisations to access because of excessively cumbersome administrative procedures.

Through its technical savoir-faire and its administrative and financial expertise, Acting for Life helps roughly fifty local organisations gain access to that aid and thus helps bring effective, large-scale projects to life, such as the PANORAMA project, which was completed in September 2022 and allowed 16 organisations from nine different countries to sustainably support 980,000 agropastoralists by creating infrastructure, such as 1,606 km of tracks, 32 grazing and rest areas, and seven veterinary facilities. Thanks to our familiarity with each area and our expertise, especially when it comes to relations with our partners, this important programme was able to be carried out as planned, despite the COVID-19 pandemic. Acting for Life also launched a number of major projects in 2022 to help young people gain access to training and professional integration services, and to promote the ecological transition in agricultural production in West Africa and Latin America.

Our work is carried out by 26 employees who are constantly coordinating with actors in the field, and I would like to take a moment to acknowledge their hard work, their remarkable professionalism as they work alongside our partners, and their exemplary commitment to creating a fairer and more peaceful world. Last year was a year of change for our Board. After six years of outstanding in-depth work at our organisation, Bertrand Lebel decided to step down, and we were delighted to welcome his successor, Matthieu de Bénazé, in July 2022.

I would like to thank the French and European public institutions for their vital financial support, which helps us carry out these important projects. I would also like to thank our long-standing partners from the air-transport sector for their steadfast support, despite the turbulence their industry has faced. And I am delighted that new partnerships were established with several different foundations and sponsors.

As you will see in our Annual Report, Acting for Life continued in 2022 to humbly and effectively work towards fulfilling the purpose established by our founders fifty years ago when they created the Groupe d’Aide aux Réalisations pour le Développement (“group in support of development work”).

Jean-Cyril Spinetta
President
Remembering Jean-Marie Joly, the inspiration behind Acting for Life

Jean-Marie Joly was secretary general of Acting for Life and secretary general of ECPAT France and Luxembourg. He developed many partnerships and alliances at national and international levels.

"The decisions made in each geographic area are based on what’s best for families and villages. Discussions were held with the local communities, who were also included in studies and priority decisions. The ideas and proposals of our African friends showed their determination to bounce back. Our agropastoralism programme was developed to help families and villages. Discussions were held with the local community.

The organisation owes those achievements first and foremost to its vision, perseverance and dedication. Having observed the great weakness of local organisations in Haiti and Africa, René Lapaître, then managing director of Air Inter, co-founded the NGO with Jean-Marie Joly. He served several terms as the organisation’s president, until 2012. His vision was to make the economy work for people, starting first and foremost with the weakest and most vulnerable people: refugees and displaced persons. The ethos behind the work was to promote organisations in the Global South by recognizing them as actors in their own development instead of simply as beneficiaries without a future.

Bernadette & André Leclercq, Fondation AnBer

"Bernadette and I inherited our entrepreneurial flair from our parents: we are creators of human and economic development for the benefit of society. Despite our personal limits, that commitment has always been rooted in our Christian values: working to serve others."

René Lapaître

In the world of René Lapaître as he kicked off the celebration of Acting for Life’s 40th anniversary “Acting for Life has achieved so much!”. The organisation owes those achievements first and foremost to its vision, perseverance and dedication. Having observed the great weakness of local organisations in Haiti and Africa, René Lapaître, then managing director of Air Inter, co-founded the NGO with Jean-Marie Joly. He served several terms as the organisation’s president, until 2012. His vision was to make the economy work for people, starting first and foremost with the weakest and most vulnerable people: refugees and displaced persons. The ethos behind the work was to promote organisations in the Global South by recognizing them as actors in their own development instead of simply as beneficiaries without a future.

Jean-Cyril Spinetta, President of Acting for Life

Jean-Cyril Spinetta, then CEO of Air France, agreed to support Acting for Life for the long term as president after René Lapaître.

"Not just survival, but life. Our motto perfectly sums up our goal: to create, over the long term, for and with the poorest communities, the resources needed to lead a dignified life. Jean Marie Joly, who recently passed away, established that ethos. We will remain faithful to it, and we will always remember the man who was our inspiration.”

People who have shaped the history of Acting for Life

1992 GARD becomes Groupe Développement

1994 At the request of ECPAT International (End Child Prostitution and Trafficking), which comprises 91 specialist NGOs, Groupe Développement adds a new social objective to its areas of focus: prevention of sexual abuse and violence against children.

2002 GARD becomes Groupe Développement (a group in support of development work)

2009 To boost its visibility at international level, Groupe Développement becomes Acting for Life. La vie, pas la survie (“Not just survival, but life”)

2011 Acting for Life refocuses on its projects in support of local economic development and transfers its child protection projects to ECPAT France.

2015 Acting for Life commits to pursuing key sustainable-development objectives and undertakes strategic planning to redefine its framework for intervention, shifting focus to the ecological transition. Particularly by developing projects to help people adapt to climate change based on ecosystems (“E&As”) approach integrating the different components (social, economic, and environmental) of economic development.

With countries in the South facing major economic and social challenges, airline-industry workers teamed up with company executives to found Groupe d’Aide aux Réalisations pour le Développement (GARD), a company executive cooperation, then managing director, René Lapaître, and company executives from the airline industry worked with organisations in those countries to carry out effective projects together.

In 1973, Jean Marie Joly was secretary general and working actively to promote the organisation.

From left to right, top to bottom: Xavier Douay, head of the marketing/communication sector; Jean-François de Brito, head of the projects sector; René Lapaître, president (Airlines for Development); Daniel Cazabon, treasurer; Bernadette Leclercq, secretary; Catherine Plémet, logistical supporter of development programmes.

Remembering Jean-Marie Joly, the inspiration behind Acting for Life

"It is with great sadness that we learned of the sudden passing of our friend, Jean-Marie Joly. [...] In 1973, Jean Marie Joly wanted to add the injustices faced by the most vulnerable and impoverished communities in Africa, Latin America and Asia. So he founded GARD in order to carry out international solidarity work based on a simple but innovative idea: working closely with organisations in those countries to carry out effective projects together. [...] Jean-Marie was a true promoter of peace and a key player in the French international solidarity community, which he actively helped establish. [...] He will be remembered not only as a pioneer, manager and director, but also as a humble man and friend who was faithfully committed to his work and dedicated to serving others."
ECONOMIC AND SOCIAL DEVELOPMENT AT LOCAL LEVEL TO PROMOTE THE ECOLOGICAL TRANSITION

ACTING FOR LIFE’S MISSION

Founded 50 years ago, Acting for Life is a non-partisan, non-religious French NGO dedicated to promoting international solidarity. It seeks to combat poverty by encouraging the emergence of local organisations that are capable of overcoming the challenges posed by exclusion and climate change in Africa and Latin America.

ADDRESSING THE CHALLENGES FACED BY RURAL COMMUNITIES IN OUR TARGET COUNTRIES

Climate change and biodiversity loss are major challenges for all countries, and particularly for the least developed countries. They increase the fragility of the most exposed communities and reduce their ability to utilise and create value from local biodiversity. Acting for Life (AFL) has developed skills, savoir-faire and partnerships in three areas that each play a role in combating economic and social vulnerability while also promoting the ecological transition:

- Promoting sustainable access to food through the development of agroecology
  In response to the urgent need to address challenges such as climate change and malnutrition, AFL promotes new agroecological production models, short supply chains, micro-entrepreneurship and local consumption to strengthen food security.

- Promoting training and professional and social integration for young people
  To address challenges relating to the employability of young people aged 16 to 25, AFL carries out “TVET” projects (technical and vocational education and training) to facilitate access to professional training for young people in rural areas, help instructors improve their skills and promote the recognition of professional qualifications among institutional actors (ministries) in order to help young people become integrated into the job market.

- Developing the agropastoral sector
  The livestock sector plays a vital economic and social role in rural areas. It is an essential source of income and jobs in West Africa. It is also instrumental in combating environmental degradation and promoting family eco-agriculture. AFL therefore supports cross-border transhumance through better access to agropastoral amenities and livestock marketing, in order to strengthen social cohesion between different communities and actors in rural areas.

   In those three areas, Acting for Life is taking concrete steps to combat poverty and exclusion, and is helping address issues relating to global warming.

Since 1973, Acting for Life has sought to support the organisations based in its target countries in order to ensure that they are fully operational, in accordance with the subsidiarity principle.

AID LOCALISATION

Over the past few years, the concept of “aid localisation” has been at the heart of discussions on international aid. It is part of a broader discussion concerning, on the one hand, changes in how development is funded and, on the other hand, the desire to organise emergency response actions and development actions and to help local actors organise such actions.

In other words, aid localisation involves seeing local civil-society organisations (CSOs) as partners (in the true sense of the term) capable of offering aid that is more locally rooted while limiting the use of intermediaries. This concept is central to AFL’s strategy, which could be summarised as follows: “to promote the development of skills at local level, instead of outsourcing those skills”.

In order to avoid overlap between projects and enter into competition with local CSOs, Acting for Life decided not to set up its own operational structures. A lot of work was done to develop the necessary technical, administrative and financial skills, and to introduce these partners to public authorities and major international funding agencies. AFL’s partners are encouraged to seek out international and French donors. They are supported by Acting for Life, which is gradually partnering with local NGOs that have themselves become contracting organisations.

KEY ACTORS PROMOTING DEVELOPMENT IN RURAL AREAS

Civil-society organisations

For nearly 50 years, Acting for Life has been building a strong network of partnerships with civil-society organisations (CSOs) that are deeply rooted in their respective localities in the Global South. AFL works closely with over 50 NGOs and professional organisations – producer groups, cooperatives, training centres, etc. – as well as territorial and local authorities.

AFL’s approach is based on joint project development involving multiple partners, an idea which is at the very heart of its strategy. To avoid counterproductive overlap between its expertise and that of CSOs in the Global South, AFL does not have local offices, and coordinates and monitors all projects remotely (exchanges, regular missions in the field, partners’ technical and financial reports). The organisation helps its partners strengthen their intervention capabilities and their role for local economic development. For certain specific topics, AFL also draws on the expertise of a network of specialists at national or sub-regional level. AFL wants to help create economic partnerships at local level. This local approach facilitates coordination between the different actors in question, helping create sustainable institutional networks that make it possible for everyone to adopt and independently adapt actions.

The implementation of large-scale programmes has strengthened AFL, in its role coordinating all these actors and helping them network with one another, even internationally and on different continents.
FOOD SYSTEMS & ECOSYSTEMS

**Background**

Food insecurity has been on the rise again since 2015, aggravated by the effects of climate change, the COVID-19 pandemic and the war in Ukraine. Transitioning food systems to make them more resilient and sustainable, and protecting ecosystems and biodiversity, are becoming major issues at the moment. Long marginalised in political agendas, family farming accounts for 80% of food production worldwide. It can play a key role in improving the food sovereignty of different localities and supporting the ecological transition away from the intensive-production model that weakens ecosystems and exacerbates the effects of climate change.

**Projects**

Acting for Life works with agrarian communities in West Africa and Latin America to help them gain access to and sustainably manage the natural, human, material and financial resources available in their locality, in order to generate an economic activity. AFL works to help preserve and restore the ecosystems that rural communities depend on. Our projects support smallholder families, farmers’ and processors’ organisations, and micro-entrepreneurs to encourage diversified production that is tailored to market focus on the following priorities:

- Develop resilient, environmentally friendly practices: by applying ecosystem-based measures for adapting to climate change (protecting natural ecosystems and biodiversity), and by improving environmentally friendly practices and infrastructure across all segments of agricultural value chains (from production all the way to processing and marketing).
- Improve the downstream segments of value chains (mainly agricultural) and promote market access for peasant-farmer production: by strengthening short supply chains, access to institutional markets and contractual farming through private buyers; by promoting product certification and local labels; by pooling downstream value-chain functions (such as storage and distribution); by strengthening capacities for better access to market; and by developing entrepreneurship in the social and solidarity-based economy.
- Facilitate cooperation between multiple actors at local level and the creation of local public policies to encourage the transition of agricultural and food systems through efforts to promote local consumption and advocacy for public procurement.

**Key Figures**

- **7,500** PRODUCERS AND PROCESSORS in family-farming settings (55% women)
- **1,820 ha** OF PASTURE AND CULTIVATED LAND IN THE PROCESS OF ECOCLOGICAL TRANSITION
- **1.3 million** TONNES OF FOOD PRODUCED IN 2022
- **300** AGRICULTURAL PRODUCERS
- **100** PROCESSORS (80% women)
- **3** SPECIALISED SHOPS

**Tersaa: Transition of local agricultural and food systems**

**Promoting sustainable food by supporting the development of agroecological production and local consumption**

**2021 - 2024 • BENIN, BURKINA FASO, TOGO, COLOMBIA, PERU • Budget €3,754,060 (€2,100,000 from AFD) • Financial partners: Agence française de développement (AFD), Air France, Servai, Communauté d’agglomération Roissy Pays de France, Fondation Arber, Fondation Bal, Fondation Olimba, Fondation Girafe Formations under the aegis of the Fondation Cartas France, Fondation de France and the Comité Français pour la Solidarité Internationale**

**2022 Key figures**

- **175** YOUNG PEOPLE TARGETED for training and integration
- **7,500** PRODUCERS AND PROCESSORS in family-farming settings (55% women)

**Distri’solidai(e): Solidarity-based distribution networks for the sale of local agricultural products**

**Supporting the distribution of local products in accordance with the principles of the social and solidarity-based economy**

**2022 - 2025 • BENIN • Budget €3,360,000 • Financial partners: Air France, Fondation de France with the Comité Français pour la Solidarité Internationale, Fondation Luciole**

**Our local partner**

Hortitechs Développement, a Beninese NGO dedicated to promoting the adoption of agricultural technologies adapted to climate extremes, helping people adopt new alternatives for organic production and supporting the emergence of competitive enterprises.

**Purpose**

Transition of local agricultural and food systems

**Key figures**

- **100** PROCESSORS (80% women)
- **3** SPECIALISED SHOPS

**Our local partners**

- **BENIN: Groupement Intercommunal des Collines (GIC - “Regional group of the Collines department”)**
- **COLOMBIA: Instituto Mayor Campesino (IMCA) and Asociación de Productores Ecólogicos de Planadas (ASOPPER)**
- **PERU: Asociación Jesús Obra (CAJA) and Asociación de Productores Ecólogicos de Planadas (ASOPPER)**

**In Benin, the agricultural sector accounts for 33% of the national GDP and employs 70% of the working population**. The high rate of population growth (2.7% annually) is driving up demand for food products, but the country is highly dependent on cereal imports. Moreover, over one-third of farmers live below the poverty line, and food-security problems are persistent. To address these issues and transform food systems, there needs to be support to help professionalise agricultural value chains.

Acting for Life and its local partner, Hortitechs Développement, give priority to short, innovative and fair supply chains; professionalisation in the processing of agricultural products to ensure better quality and product diversity; and lastly, raising awareness of food-related issues among the different actors. This project aims to ensure that local products are accessible and available to more households, while also making food systems more resilient by improving management in the downstream segments of value chains. To achieve these objectives, our efforts focus on: developing social and solidarity-based entrepreneurship and supporting specialised shops for the distribution of local products, adopting resilient agri-food processing practices, and mobilising each of the different actors for the sustainable development of food systems.

**In 2022, Acting for Life launched the TERSAA programme in five countries, with eight local partners. By improving management of the downstream segments of agricultural value chains, the programme aims to ensure that everyone has access to high-quality, locally produced foods. Farmers are supported in the marketing of their products in order to facilitate a better connection between family farming and local markets. Support is provided in terms of transitioning to agroecology and quality assistance, and young men and women are involved in each of the different aspects of the value chain in order to improve the sustainability of the systems for producing and processing agricultural products. Moreover, a wide range of local actors from the public and private sectors are informed about food-related issues in order to facilitate feasible commercial partnerships and local or national public policies. A joint experience assessment analysing the marketing strategies used by farmers’ organisations is conducted on both continents in collaboration with the IRD (French national research institute for sustainable development).**

**Our local partners**

- **BENIN: Groupement Intercommunal des Collines (GIC - “Regional group of the Collines department”)**
- **COLOMBIA: Instituto Mayor Campesino (IMCA) and Asociación de Productores Ecólogicos de Planadas (ASOPPER)**

**Food insecurity**

Food insecurity has been on the rise again since 2015, aggravated by the effects of climate change, the COVID-19 pandemic and the war in Ukraine. Transitioning food systems to make them more resilient and sustainable, and protecting ecosystems and biodiversity, are becoming major issues at the moment. Long marginalised in political agendas, family farming accounts for 80% of food production worldwide. It can play a key role in improving the food sovereignty of different localities and supporting the ecological transition away from the intensive-production model that weakens ecosystems and exacerbates the effects of climate change.

**Ecosystem-based adaptation (EbA)**

Ecosystem-based adaptation (EbA) is a strategy for adapting to climate change that harnesses biodiversity and ecosystem services to protect vulnerable communities that are exposed to extreme climate conditions. This can play a key role in improving the food sovereignty of different localities and supporting the ecological transition away from the intensive-production model that weakens ecosystems and exacerbates the effects of climate change.

**Family farming**

Family farming is a full of opportunities. It provides access to new profitable markets, allows farmers to produce more sustainably and enables young people to integrate more easily.

In 2022, Acting for Life launched the TERSAA programme in five countries, with eight local partners. By improving management of the downstream segments of agricultural value chains, the programme aims to ensure that everyone has access to high-quality, locally produced foods. Farmers are supported in the marketing of their products in order to facilitate a better connection between family farming and local markets. Support is provided in terms of transitioning to agroecology and quality assistance, and young men and women are involved in each of the different aspects of the value chain in order to improve the sustainability of the systems for producing and processing agricultural products. Moreover, a wide range of local actors from the public and private sectors are informed about food-related issues in order to facilitate feasible commercial partnerships and local or national public policies. A joint experience assessment analysing the marketing strategies used by farmers’ organisations is conducted on both continents in collaboration with the IRD (French national research institute for sustainable development).
Improving environmental resilience and food sovereignty to mitigate the effects of climate change

**2012 – 2024** • **COLOMBIA** • **Budget**: €1,219,109 • **Financial partners**: Air France, Acting for Life

**OUR LOCAL PARTNER**
For over 30 years, Fundación ALMA has been working to protect and preserve natural resources, particularly in the Magdalena River basin in northern Colombia. It received the “Planeta Azul” National Ecology Award in 2022 for its work.

**CBDA**: Biodiversity, Inclusion, Sustainable Development and Water in the Chocó-Darién region

Managing natural resources through the protection and conservation of ecosystems to ensure food security and access to water

- **338** BENEFICIARIES
- **56** COMMUNITY ARTS CENTRE SUPPORTED
- **1** COMMUNITY SEED BANK CREATED
- **1,800** USER FAMILIES IN RURAL AREAS
- **11** ASSOCIATIVE ENTERPRISES LED BY WOMEN

Chocó Darién is a large region in northern Colombia with an area of global importance because of its great biodiversity and many watersheds. But its biodiversity is seriously threatened by deforestation, illegal logging, the construction of roads and the establishment of industrial monocultures (oil palm and cacao). Weak institutional governance and limited participation of the people in the management of these resources is also affecting the area. The region’s inhabitants are from Afro-descendant and mixed-race communities competing against the same indigenous nationalities. Many of these poverty-stricken communities depend on natural ecosystems for their subsistence. The CBDA project is carried out with partners from civil society and Ecuadorian institutions, and it aims to improve the management of natural resources by strengthening actors – users and instructors – and by developing and applying environmental-management regulations. The project also strengthens local economic initiatives to produce sustainable natural products that contribute to the management of natural resources. Five actions included in the project provide funding and support for research, adaptation, and the development of training and local sales and marketing activities.

**AGROECOLOGICAL FAMILY VEGETABLE GARDENS**

- **50** HECTARES RESTORED AND PROTECTED
- **60** COMMUNITIES SUPPORTED

As our societies face the threat of climate change, Acting for Life is aware of the need to rethink the organisational model of the different actors working to promote international solidarity. Since COP21, Acting for Life has sought to overcome these challenges by analysing its own practices and shifting them towards a more sustainable model.

**Our concrete actions to contribute to the ecological transition**

**Agropastoralism**
By promoting livestock mobility, which is intrinsic to ruminant farming in West Africa, Acting for Life supports a beef production system that is resilient to climate change and well adapted to fodder production in the Sahel, and that also helps preserve biodiversity. Through transhumance, livestock help maintain savannahs grazing lands by stabilising the grass layer and encouraging tree regeneration. The tropical savannah has a greater capacity for soil carbon sequestration than any other ecosystem. When livestock mobility is preserved, the animals play a role in protecting dry-land ecosystems and making them more resilient. When natural pastures are converted into agricultural land, however, these benefits are lost. Emissions from the animals are offset by the carbon sequestered in the soil and vegetation. Ultimately, transhumant livestock farming ties in closely with carbon neutrality.

**Food Systems and Ecosystems**
To meet the challenge of providing high-quality local foods to cities, Acting for Life works with small processors and facilitators to produce sustainable production by taking environmental issues into account, and to set up short supply chains. Farmers and processors are therefore improving the quality of their products and can add value to their products through certification. By including an agroecological dimension in cultivation practices and preserving ecosystems, family farming is developing new systems that are more resilient to climate change and having a positive impact on the environment (better management of soils and water, reduction of air pollution and greenhouse-gas emissions, protection and preservation of biodiversity, etc.), while boosting the income families earn from selling products.

**Technical and Vocational Education and Training**
In the countries where Acting for Life carries out its projects, the challenge of the ecological transition is generating new demand for training and creating opportunities for professional integration in many business sectors. The TVET projects carried out by our organisation seek to promote the ecological transition in value chains for agriculture (agroecology), food and construction (sustainable construction, photovoltaic electricity, use of local material), and by teaching about the preservation of natural ecosystems.

**The ecological transition and RED (responsibility of organisations to the environment and climate)**

No country is spared from the consequences of climate change, and the United Nations High Commissioner for Refugees (UNHCR) has warned that there could be 250 million climate refugees worldwide by 2050. The most vulnerable populations – mainly in Africa and Latin America – will be severely affected. Moreover, economic, social and gender inequality worldwide completely the situation even more. Taking note of this is essential when it comes to supporting climate justice, as the wealthiest industrialised countries have historically been responsible for global warming. The effects of climate change will be particularly visible here in the countries that bear no responsibility for the current and future situation.

- According to reports from the Intergovernmental Panel on Climate Change (IPCC).

**OUR COMMITMENT TO CLIMATE CHANGE**

As its member of the discussion group of Coordination SUD (network of French NGOs), where the environmental policies of international solidarity actors are discussed and improved

- **AFL** measured the carbon footprint of its own operational activities, including transport of staff in France and in the countries where its projects are carried out.

**AFL** also took steps to raise awareness among its own staff and partner organisations. As part of this initiative, the NGO appoints a climate specialist and created a working group to hold cross-disciplinary discussions on ways to improve fieldwork and practices.

**AFL** introduced a recycling and waste-reduction policy at its head office, and created a guide outlining best practices for fieldwork.

- **AFL** also took steps to raise awareness among its own staff and partner organisations. As part of this initiative, the NGO appoints a climate specialist and created a working group to hold cross-disciplinary discussions on ways to improve fieldwork and practices.

Acting for Life remains committed to supporting the ecological transition, identifying areas where it can lessen its negative impact (reducing its carbon footprint by optimising transport, etc) and acting accordingly.

**OUR LOCAL PARTNER**
Fundación ALTROPICO
Mancomunidad de Gobiernos Autónomos Descentralizadas Provinciales de la Región Norte del Ecuador (MANGA)
Universidad Técnica del Norte (UTN – “Technical University of the North”)
### TECHNICAL & VOCATIONAL EDUCATION & TRAINING

**ACTING FOR LIFE**  
A.R 2022

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**BACKGROUND**

Africa’s population is growing fast. By 2050, it could reach 2.4 billion, half of whom would be under 25 years old. Although young people are a source of hope for each country, they still face major problems in terms of access to financial, social and political resources. This young population could be a real boon for the development of the continent, so long as it is supported by strong measures to bolster education, vocational training and job creation, and to underpin the social, political and citizenship aspects of youth development. Acting for Life believes in this vision and proposes projects that empower young people to become the drivers of their own change.

**PROJECTS**

To address the challenge of training young men and women and helping them integrate professionally, Acting for Life’s projects seek to optimise access to high-quality training while offering more higher-paying professional opportunities for project beneficiaries by:

- Improving access to vocational training for young people who are isolated from training or schooling, or who are vulnerable or at risk of becoming vulnerable, by working with local actors (associations, training centres, local authorities) and by covering trainees’ school fees throughout their training, tutoring trainees, and helping them develop cross-disciplinary skills in areas such as entrepreneurship, IT, the environment, gender equality, marketing, etc.

- Strengthening labour-intensive sectors (masonry, electricity, plumbing, agriculture, livestock farming), or supporting the ecological transition (sustainable construction, photovoltaics, agroecology); promoting institutional procurement mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (brevet technique) in masonry (long-term degree programme), and 45 young people will pursue training in sustainable construction (short-term certification programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (brevet technique) in masonry (long-term degree programme), and 45 young people will pursue training in sustainable construction (short-term certification programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (brevet technique) in masonry (long-term degree programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (brevet technique) in masonry (long-term degree programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (brevet technique) in masonry (long-term degree programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (brevet technique) in masonry (long-term degree programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (brevet technique) in masonry (long-term degree programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (brevet technique) in masonry (long-term degree programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (brevet technique) in masonry (long-term degree programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (brevet technique) in masonry (long-term degree programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (brevet technique) in masonry (long-term degree programme).

- Helping young people integrate into the job market through innovative measures that ensure equal access to decent, stable jobs for both men and women, and that mobilise partnerships between public, private and social actors.

- Systematically taking steps to empower young women by helping them gain access to training, jobs and entrepreneurship.

In 2022, Acting for Life supported 10 local NGOs and 14 training centres in six West African countries, and helped 8,000 young people gain access to training and become integrated into the local economy.

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**IMPROVING THE INTEGRATION OF YOUNG PEOPLE THROUGH ECONOMIC AND SOCIAL DEVELOPMENT**

2019 – 2022 • BENIN, MALI, TOGO • Budget: €153,657  
Financial partners: Agence française de développement (AFD), Air France, Fondation AnBer

Key figures

- **6 FIELD SCHOOLS**
- **172 YOUNG PEOPLE RECEIVED TRAINING** (22% women)

Despite the challenges resulting from the health crisis linked to the COVID-19 pandemic, Acting for Life and its partners worked to help young people in Benin, Mali and Togo become professionally integrated into the construction sector. The PAMPEC project monitored the professional integration of project beneficiaries post-training, and supported them in the integration process. In order to improve the economic and social development of artisans and young people, new diversified offers of training have been implemented along with integration-monitoring programmes and measures to support the development of sustainable construction through institutional procurement. This project has been a success and will continue for another three years under the name “MADE.”

**MADE: Masons of tomorrow: training and integration in sustainable construction**

**New challenge: to build on the current momentum of sustainable construction**

Building/construction is an important sector in terms of job creation for businesses in the formal sector as well as for artisans and the informal economy, which accounts for over 70% of employment. The sector generates employment, but there is a shortage of labour, particularly skilled workers. Given the potential for integrating new workers and the desire to increase the supply of skilled workers in the market, the MADE project aims to help young people from vulnerable communities in northern Togo and northern Benin gain access to training in sustainable and construction, while also helping them integrate and strengthening advocacy initiatives to promote the use of local materials. Forty young people will be given an opportunity to pursue training for a professional competence certificate (CAP) or technical diploma (Brevet technique) in masonry (long-term degree programme), and 45 young people will pursue training in sustainable construction (short-term certification programme). Several mechanisms will be used to help project beneficiaries integrate: business-plan support, grouped purchase of equipment, educational visits, apprenticeships (CAP or technical diploma (Brevet technique) in masonry (long-term degree programme), and 45 young people will pursue training in sustainable construction (short-term certification programme).

**BUILDING & CONSTRUCTION**

The sheer size of the informal sector could slow the post-COVID recovery in developing economies – helping young people integrate into the job market is therefore of both general and local interest, which justifies special support through institutional procurement, particularly from local authorities, as well as from other public and private donors implementing national and international programmes. The construction of six public buildings using local materials was supported under the project for a total of roughly 15,000,000 FCFA, or an average 30% of the total cost of the project.

**OUR LOCAL PARTNERS**

Benin: Association des Communautés de l’Abacoté et de la Dangwa (ACAD – “Association of the Abacoté and Dangwa regions”), through its role in capacity-building and facilitating dialogue between the 13 towns that comprise it, provides mobilisation and promotes the development of the Swamata sector.

Togo: the NGO Gestion de l’Environnement au Valorisation des Produits Agropastoraux et Forestiers (GEWAPAF – “Managing the environment and promoting agropastoral and forest products”), a specialist in sustainable development, agroecology and the promotion of local resources.

**MADE-M: the project continues in Mali**

Partnering with the NGO APAPE-PH since 2015, Acting for Life has been working in Mali since 2015 with its partner APAPE-PH to carry out agropastoralism and TVET projects. Despite the challenges resulting from the health crisis linked to the COVID-19 pandemic, the project continued in 2020 with the aim of providing training to 24 young people and helping them find employment in construction-related trades (masonry and sustainable construction). MADE-M is run locally by APAPE-PH, which is the association for the promotion of agropastoralism, pastoralism, livestock farming and human advancement. In addition to supporting pastoralism and the management of natural resources, APAPE-PH also promotes human advancement with a particular focus on supporting young people in a region that faces security problems that jeopardise their economic and social prospects.

**Key figures**

- **3+ VOCATIONAL TRAINING CENTRES SUPPORTED**
- **153 YOUNG ARTISANS** from the previous class of students

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**TOTAL BUDGET**

(Total multi-year budget)

- **€10,287,831**
- **7 PROJECTS IN 2022**
- **6 TARGET COUNTRIES**
- **10 LOCAL PARTNERS**
PROFIL II: Supporting the socio-economic integration of young people in the Est region of Burkina Faso

Supporting the integration of young people through training, stronger social cohesion and reduction of gender inequality

2022 – 2025 • BURKINA FASO • Budget: €130,000

Financial partners: Agence française de développement (AFD)

In accordance with its model, AFL ensures that this issue is supported first and foremost by its partners.

Research on multi-dimensional inequalities in West Africa shows that “the situation of poor women with little schooling in rural areas is much worse than that of the rest of the population.” Although there are more women on the job market in Africa than in other parts of the world, many of them have informal employment, which is poorly paid and not very productive, and many do not have access to vocational training. According to a UNDP report, closing gender gaps in labour-force participation, access to paid work, and productivity would boost GDP in Africa by 5% to 18%. It is the countries with the greatest gender gaps that stand to gain the most from closing them.

Although the Latin American countries have a higher human-development index, all the demographic, social, and economic indicators show very clear multi-dimensional inequalities between men and women, urban areas and rural areas, and vibrant regions and regions in crisis.

Lastly, it is also important to remember that climate change affects each gender differently. Women and girls are more vulnerable to climate impacts than men: climate crises widen inequalities between men and women.¹⁰

Acting for Life (AFL) strives to reduce gender inequality and strengthen the economic impact of its projects through greater inclusion of women, as both contributors and beneficiaries. We also seek to strengthen their decision-making power. Addressing gender inequality has become an integral part of our work, and our projects in the following three ways:

- Act for Life works with its partners to identify the best ways to reduce gender inequality in each of its areas of focus. For example, our projects help valorise the more “feminine” trades within value chains and help young women gain access to vocational training in areas typically dominated by men, while providing them with special assistance throughout the training cycle and professional-integration process.
- We measure the increase in female participation as well as its economic and social benefits. We also evaluate women’s desire to participate and assert their rights, as well as the degree to which men (belonging to partner organisations, beneficiaries) support the movement to promote gender equality and empower women. The purpose of these analyses is to provide input for discussion on the development of new projects, help define the priorities of partner organisations in terms of gender equality, and facilitate the sharing of best practices between organisations.
- In accordance with its model, AFL ensures that this issue is supported first and foremost by its partners. Since cultural and social aspects are so important, these changes can only be driven by actors promoting development at local level. Our organisation therefore encourages its partners and works with them to help them gradually increase the proportion of women in governance bodies and managerial positions, and among their salaried staff, and to make sure they take gender issues into account in their action plan projects.

¹⁰ How gender inequality and climate change are interconnected – UN Women, February 2022

OUR LOCAL PARTNERS

Association de Recherche et de Formation Agroécologique (ARFA – “Association for agroecological research and training”) aims to promote agroecological practices and protect the environment. It was instrumental in helping create the national organic farming council (CNAB), which is an umbrella entity grouping together actors in organic/environmentally friendly farming.

RCOPA – “Communication network for pastoralism” operates in Burkina Faso to help pastoralists, rural communities and local authorities discuss issues relating to pastoralism.

Training centres: Centre Fa-Tien, Centre CARPE, ANPE Hauts-Bassins, ANPE Cascades, ANPE Fada N’Gourma, ANPE Doni, CPM, Louis Gerbets (professional training centre).

OCADES Bobo Dioulasso (“Organisation promoting development and solidarity”) is based in the Hauts-Bassins region and develops education-related projects, particularly in the fields of hydraulics and agriculture.

Association Téno (TIN TUA), with strong rural roots, has been active in solar power for over 10 years, has founded an agricultural training centre and has developed its own modules to support entrepreneur- ship and agricultural training.

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In a context where West Africa is feeling the effects of climate change and facing a complex security crisis, pastoralism and agropastoralism are production techniques that combine both crop and livestock farming – represent a strong link between Sahel and coastal countries. This system of livestock farming is a strategic economic sector for West Africa. It accounts for 4% of income overall parts of the Sahel.

**PROJECTS**

Acting for Life has played a major role in supporting agropastoralism over the past 5 years and has officially recognised its expertise for nearly 20 years. Our organisation promotes the development of mobile livestock farming by facilitating access to agropastoral amenities and market infrastructure. AFL works with civil-society organisations (CSOs), local authorities and joint local authority groups to coordinate projects in West Africa to help communities become more resilient and support local development through better distribution of profits from the sale of livestock. More specifically, Acting for Life helps:

- Ease tensions linked to mobile livestock farming by working to raise awareness and advocate for peaceful mobility: informed debates involving multiple actors on issues relating to the sector, introduction of tools to help with decision-making, such as mapping, statistical data on market infrastructure, etc.,
- Secure herd mobility by creating agropastoral amenities: marking off corridors for animal transport, securing rest and grazing areas, building watering places and providing services for agropastoralists (animal health and feed),
- Develop the marketing of livestock by building market infrastructure, such as livestock markets and loading platforms,
- Support the socio-economic development of rural areas by boosting the economic benefits offered by the sector, especially local tax revenues,
- Facilitate joint local governance by strengthening collaboration between civil-society organisations, local authorities and State representatives.

**CONTEXT**

In a context where West Africa is feeling the effects of climate change and facing a complex security crisis, pastoralism and agropastoralism are production techniques that combine both crop and livestock farming – represent a strong link between Sahel and coastal countries. This system of livestock farming is a strategic economic sector for West Africa. It accounts for 4% of income overall parts of the Sahel.

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**BACKGROUND**

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According to Cédric Touquet, head of programmes for Africa at Acting for Life: “The degradation of the security situation is exacerbating stereotypes on the sector’s operators, which stigmatises the main actors in the sector by blaming all the problems on them. Mobile livestock farming is complex, and the sector’s positive externalities, which are considerable, end up being second-fiddle. More than ever, there is a need for investment in this sector, as well as a need to break down stereotypes and support the creation of a community of actors between the different types of actors (for example, farmers, livestock farmers, elected leaders and State representatives).”

**REPORT:** Resilience of rural populations in the cross-border region covering northeastern Guinea, western Burkina Faso and northern Ivory Coast

**PreCIT:** Project to strengthen harmony and cohesion among communities in the border regions

**Facilitating dialogue between communities and strengthening governance for better social cohesion**

**THE PROJECT**

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Pt. 3 of 3: PAMOBARMA: Project promoting herd mobility to improve access to resources and markets in West Africa

Preserving livestock mobility for better economic development

2018 – 2022 • BENIN, BURKINA FASO, IVORY COAST, GHANA, GUINEA, MALI, NIGER, NIGERIA, TOGO • Budget: €13,000,000

Key figures

- 980,000 RURAL AGROPASTORALISTS
- 140,000 HOUSEHOLDS
- 100 REGIONAL AUTHORITIES

**Key partners**

- RECPA, URFEN, AREN, GAJEL, OPEF, REEB, GIDCA, CKO, SEVAPAF, FFI, Volkswagen Group, ANDPE, APESS, VSF, ACAD, ETI, OIE, FERERV-K.

**Financial partners**

- European Union, Air France, Agence française de développement (AFD)
- €13,000,000

Preserving the biodiversity of the Comoé National Park

PAP-Bio Comoé: Project promoting sustainable, participatory and integrated management in order to preserve biodiversity in the regions along the periphery of the Comoé National Park

Preserving the biodiversity of the Comoé National Park in Ivory Coast


**Organisation Professionnelle des Éleveurs de la Pâturage (OPEF – Professional Organisation of livestock farmers in Ferkessedougou)” helps improve living and working conditions for livestock farmers, transhumant livestock farmers and other actors in the livestock-meat sector by raising awareness about best practices in livestock farming.**

**Cross disciplinary partner:** Vétérinaires Sans Frontières Belgique (VSF-B) helps people improve their livestock farming through political advocacy, emergency aid, water-management assistance and improvements in animal health.

**Our local partners**

- Nitida designs and carries out projects that seek to promote environmental preservation and strengthen local ecologies in Madagascar, Burkina Faso, Mozambique and Ivory Coast.
- Organisation Professionnelle des Éleveurs de la Pâturage (OPEF – Professional Organisation of livestock farmers in Ferkessedougou)” helps improve living and working conditions for livestock farmers, transhumant livestock farmers and other actors in the livestock-meat sector by raising awareness about best practices in livestock farming.
- Cross disciplinary partner: Vétérinaires Sans Frontières Belgique (VSF-B) helps people improve their livestock farming through political advocacy, emergency aid, water-management assistance and improvements in animal health.

**Our efforts to promote social cohesion**

- By offering training that is tailored to local needs, AFL creates work opportunities for young people in promising and exiting sectors: agroecology, plumbing, sustainable construction, photovoltaic energy, etc.
- “Informed debates” lasting several days are organised, bringing together all stakeholders in livestock transhumance (traditional leaders, livestock farmers, crop farmers, local authorities, prefecture, etc.). These events are an opportunity for stakeholders to debate, understand one another, and work together to define conditions for peaceful transhumance (demarcation of tracks, localisation of watering points, etc.).
- By supporting training and information on local issues (positive economic benefits of the livestock-meat sector, understanding how mobility works, tools for monitoring the integration of young people), AFL is helping improve people’s understanding of and control over local issues and solidifying a community of interests that goes beyond smaller identity groups or age groups.

**Working to promote social cohesion**

- **strenthening a community of interests beyond identity groups or age groups**

- When people from the areas most affected by the degradation of the security context in West Africa are asked what the situation has changed for them in their daily life, they say: “We don’t know who is who anymore!”

- That widespread distrust and the doubts cast on the ability of people to live together in harmony as a result of the security context are exacerbated in many rural areas by two structural factors: lack of opportunities for young people, and tensions between crop and livestock farmers regarding the use of resources.

- Those two factors are exploited by non-state armed groups that offer young people opportunities, particularly economic opportunities, through their enrolments and by transforming ordinary conflicts into identity-based conflicts.

Through the initiatives that have been put in place, the idea is not for Acting for Life to decree social cohesion simply because it is good to be at peace. Rather, the goal is to develop strategies that aim to create a community of interests around the agropastoral sector that will help bring back harmony and social cohesion.

By bringing together two social groups that are often excluded (livestock farmers and young people) in decision-making forums, Acting for Life is putting into practice Ostrom’s concept of “co-production”, which is defined as:

“The process through which inputs from individuals who are not in the same organization are transformed into goods and services” (1994).
Acting for Life is partnered with several public institutions that contribute to development aid and humanitarian aid. This long-term partnership, involving significant amounts of funding, is vital when it comes to addressing major issues such as climate change, poverty, exclusion and conflicts in West Africa and Latin America.

**Institutional Partners**

**Norad**

The Norwegian Agency for Development Cooperation (Norad) is part of the Norwegian Ministry of Foreign Affairs. Its main areas of expertise are education, the environment, adapting to climate change, promoting democracy, access to health and reproductive rights. Norad has supported Acting for Life since 2007 in its projects to promote technical and vocational education and training in Africa.

**AFL’s actions since 2007.**

Through the European Union’s department for international partnerships, the EU develops policies to reduce poverty and promote sustainable development, democracy, peace and security. The European Union has been a partner of Acting for Life for several years, supporting projects in Africa and Latin America covering all of our areas of expertise.

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**CARPF**

The Crisis and Support Centre (Centre de Crise et de Soutien, or “CDCS”) of the French Ministry of Europe and Foreign Affairs monitors, anticipates, issues alerts for, and manages crises that occur in foreign countries and that require either reaction to events posing a threat to the security of French nationals abroad, or emergency humanitarian action. It is also in charge of supporting the post-crisis stabilisation process. The CDCS works with Acting for Life in West Africa.

**In 2017, the Roissy Pays de France Agglomeration Community (Communauté d’agglomération Roissy Pays de France or “CARPF”) and AFL decided to team up for a multi-year partnership. The geographic proximity of the two entities and their shared vision of the importance of international solidarity led to their decision to launch the partnership. The CARPF is committed to supporting the economic and local development of vulnerable communities in Latin America and West Africa.**

**For years, Acting for Life has partnered with experts and research centres in Europe, and is a member of French and international “trades” networks.**

- **CIRAD** (Centre de Coopération Internationale en Recherche Agronomique pour le Développement), ANR (Agence Nationale de la Recherche) and EACEA (European Commission’s Education and Audiovisual External Action Service).
- **coordination SUD, Pastorali Knowledge Hub of the Food and Agriculture Organisation of the United Nations (FAO), Inter-réseaux.**

**We would like to thank all our partners for their past, present and future support to help combat poverty and exclusion of vulnerable people in Africa and Latin America.**

**Private Financial Partners**

Over the past several years, Acting for Life has developed strong relationships with its private financial partners, which include companies, corporate foundations, family foundations and large donors. The support from our sponsors is instrumental in allowing us to launch pilot projects and trial new approaches that can be subsequently scaled up and co-funded by public funding agencies.

**Air France**

Air France has been a partner of Acting for Life for over 40 years. Its long-term partnership in Africa, Latin America and Asia has been focused on setting up programmes to support economic and local development, small crop and livestock farmers, and technical and vocational education and training in the communities that need it most. Through its generous support, Air France has made it possible for innovative projects allowing for bigger programmes to be launched subsequently with public institutional partners.

**Acting for Life receives financial support from Fondation Air France for projects in Togo, Benin and Burkina Faso through the PAFAD – Programme à Support Familial Agricole et Démocratique, in its projects to promote technical and vocational education and training in Africa.**

**The Luciole Foundation**

Under the aegis of the Caritas Foundation, Fondation Luciole Groupe Formations is a new private financial partner of Acting for Life, supporting projects in Benin and Togo. Through its financial support, the foundation helps promote the empowerment and professional integration of young people through programmes in the sector that offer promising work opportunities in Africa.

**The Ditumba Foundation**

The Ditumba Foundation, under the aegis of the Caritas France Foundation, funds professional training for young people from disadvantaged backgrounds, particularly in Sub-Saharan Africa. Since 2017, it has been supporting AFL in projects to strengthen technical and professional training programmes and to help young people in Burkina Faso integrate professionally in three key sectors of the local market: solar power, plumbing and farming.

**Groupe ADP**

Groupe ADP is a global leader in designing, building and operating airports. A long-standing partner of Acting for Life, ADP supports us and our projects by providing office space at the Paris - Le Bourget airport. This partnership is vital to the stability and longevity of our work.

**Organisations that teamed up with us in 2022**

Since its founding in 2008, the BEL Corporate Foundation has been supporting projects in France and abroad that support children and their general well-being. It focuses in particular on initiatives to promote a healthy and balanced diet for all children. It supports Acting for Life through the TERSSA programme in Burkina Faso to promote food security.

The Luciole Foundation is active in the fields of training and environmental protection both in France and abroad. They believe that “awareness of the urgent need to respect nature and protect the living world should always be the core focus of any aid programme”. The Luciole Foundation works closely with Acting for Life, Benin to encourage young women to launch their own social and solidarity-based enterprises.

The Ditumba Foundation, under the aegis of the Caritas France Foundation, funds professional training for young people from disadvantaged backgrounds, primarily in Sub-Saharan Africa. Since 2017, it has been supporting AFL in projects to strengthen technical and professional training programmes and to help young people in Burkina Faso integrate professionally in three key sectors of the local market: solar power, plumbing and farming.
Financial Report 2022

Acting for Life’s financial statements are certified and audited annually by our statutory auditor. Deloitte has been Acting for Life’s auditor since 2018. The certified financial statements are then published in the Journal Officiel (government gazette) of the French Republic. The following is a summary of these statements.

Projects co-funded by institutional donors are also audited on a regular basis to verify spending. In accordance with the accounting rules for non-profit organisations, and in order to better reflect the activities of Acting for Life, which manages projects that are carried out over periods lasting several years, a system was set up to monitor commitments given and received on a project-by-project basis. The financial statements reflect the activity for the year and the position of commitments at the end of the year.

Reminder
In 2020, the application of ANC regulation no. 2008-06 brought about changes to the accounting methods.

Assets
The assets side of the balance sheet shows the association’s resources, which mainly include grants receivable (“other receivables”) and cash. Grants receivable increased by 78% compared with 2021. Four projects were launched in 2022: PROFIL II (€5m), REPOT (€1.5m), MADE (€700k) and PARCS (€1.5m).

Cash and cash equivalents decreased 32% to €6,663k: €6,667k of euros in 2022, decreasing 9% versus 2021. Dedicated funds remained generally stable in 2022, decreasing 9% versus 2021.

Liabilities
Dedicated funds remained generally stable in 2022, decreasing 9% versus 2021. Deferred income increased 33% because of the implementation of newly signed projects. The 93% decrease for “loans and debt” was due to the fact that the balance of bank accounts in credit was placed under “cash and cash equivalents” following the merger of accounts.

Lastly, “other liabilities” increased 360% exceptionally owing to the late receipt of invoices (€25k) and the hiring of an accounting assistant by ECPAT France (€28k), and not by Acting for Life.

Balance Sheet

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2022 brut</th>
<th>2022 net</th>
<th>Change</th>
<th>Change %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed assets</td>
<td>14 10 4 5</td>
<td>7.85 1.6%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Intangible assets</td>
<td>55 53 2 4</td>
<td>3 6%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tangible assets</td>
<td>8,900 8,900 4,986 -3,912 -78%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current assets</td>
<td>18 18 18</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>6,663 6,663 9,732 3,069 -32%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>12 12 14 2 16%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL ASSETS</td>
<td>15,661 14,761 -837 6%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

LIABILITIES AND EQUITY

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>2022</th>
<th>Change</th>
<th>Change %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loans and similar debts payable</td>
<td>1,348 1,254 -93%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable</td>
<td>80 80 88 8 9%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tax and social debts</td>
<td>213 213 176 37 33%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total liabilities</td>
<td>9,227 9,227 7,322 -2,405 33%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL LIABILITIES</td>
<td>15,598 14,761 -837 6%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Income Statement

<table>
<thead>
<tr>
<th>OPERATING INCOME</th>
<th>2022</th>
<th>2021</th>
<th>Change</th>
<th>Change %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and subsidies</td>
<td>2,380 1,310 1,070 82%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Financial contributions</td>
<td>5,306 4,250 1,057 25%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Write-backs of depreciation, impairments, provisions and expense transfers</td>
<td>279 267 13 5%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Use of dedicated funds</td>
<td>735 1,621 -887 -55%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other income</td>
<td>10 18 -8 -43%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total income</td>
<td>8,710 7,466 1,244 17%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OPERATING COSTS</th>
<th>2022</th>
<th>2021</th>
<th>Change</th>
<th>Change %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other external costs</td>
<td>1,079 809 270 33%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Taxes and duties</td>
<td>92 73 19 26%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wages and salaries</td>
<td>1,054 865 188 22%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Social-security costs</td>
<td>535 418 117 28%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amortisation expense</td>
<td>3 5 -2 -34%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Carry forward of dedicated funds</td>
<td>403 1,047 -645 -55%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other costs</td>
<td>5,518 4,246 1,272 30%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total costs</td>
<td>8,683 7,463 1,220 16%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>TOTAL REVENUE</th>
<th>2022</th>
<th>2021</th>
<th>Change</th>
<th>Change %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial revenue</td>
<td>8,683 7,463 1,220 16%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating income</td>
<td>8,710 7,466 1,244 17%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Surplus or deficit</td>
<td>27.6 2.3 25.3 1,080%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Funds
At 31/12/2022, funds amounted to €8,710,899, up 17% compared with 2021. Grants recorded for projects totalled €7,686,286 at 31/12/22: €2,319,890 for public grants from the French state allocated in 2022, and €5,366,399 for other financial contributions from public institutional partners (European Union, Norwegian development aid, UK development aid) or from private partners (Air France and several other businesses and foundations).

Use of funds
Grants awarded by the association accounted for 63% of operating costs, versus 57% in 2021 (6% increase). Those were mainly transfers of funds to local partners for the implementation of our projects. The other main operating costs were “wages and salaries” and “other external purchases and costs”.

- Wages and salaries amounted to €1,078,986, up 22% versus 2021. That increase was due to the arrival of four financial support directors, one administrative and financial director, one programme director, one communications director and one salaried director.
- Other external purchases and costs (€1,053,673, up 22% versus 2021). That increase was due to the arrival of four financial support directors, one administrative and financial director, one programme director, one communications director and one salaried director.

Other external purchases and costs (€1,053,673) increased 33% compared with 2021. This item is composed mainly of various costs involved in conducting missions to monitor projects (logistics, consulting, participants, audits, etc.). It should be noted that a large share of these items is attributed to the projects.

21 Grants from the French state are included in this category: ANR, MEAE...
22 Grants not from the French state are included in this category: UE, NORAD, FCDO, Fondation Air France, …
Organisation and Governance

Board of Directors

Jean-Cyril SPINETTA
President
Honorary president of Air France-KLM
Senior French official

Philippe CALAVIA
Treasurer
Honorary CFO of Air France KLM
Former executive vice-president of Air France-KLM

Xavier BOUTIN
Secretary
Co-founder of the IECED
President of the Coordination Humanitaire et Développement

Guy DELBREL
Africa expert
Consultant in external relations - Air France-KLM
Honorary deputy secretary-general of CCFD-Terre Solidaire

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Managing director of Entreprises Territoires et Développement (ETD)

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Director of Corporate Citizenship, Aéroport de Paris Group (ADP)

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Former French minister
Deputy of the National Assembly and senator for the Haut-Rhin department

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President and founder of development NGOs
Honorary president of the Catholic University in Angers

Nicolas BUTTET
Former lawyer and member of the Swiss parliament
Founder of the Philanthropes Institute and the Ecopole Foundation in Fribourg, and the Eucharistie Brotherhood

Pascal DOLL
President of the Reoisy Pays de France agglomeration community

Boris ELOY
Marketing, innovation and new market development executive vice president at SERVAIR
Honorary president of Communication et Entreprises

Michel ENNESSER
Honorary CEO of SERVAIR

Yves EZANNO
Secretary general of the BAR France (Board of Airlines Representatives)
Honorary director of UFO

Bernard-Marie GEFROY
Director of "Aux capsulés, la Libération" Spiritual counselor

Lorraine KIHL
Director of Way renew
Honorary executive director of Acting for Life

Haim KORSIA
Chief Rabbi of France
Member of the Franck Académie des Sciences Morales et Politiques

Philippe LE GOFF
Honorary human resources director of Air France’s cabin crew

Bernard LEMETRE
Honorary president of Mouvement du Nil (“The Next Movement”)
Deacon in Watteville

Florence PARLY
Former French minister and senior official
Director executive

Jean-Pierre SAUVAGE
President of the BAR France (Board of Airlines Representatives)

François VELLAS
Professor of international economics at Toulouse Capitole University
Head of international relations at the University

Pascal ZADIKIAN
Head of supply and logistics at SERVAIR
Group International Centres (Africa & French Overseas Departments and Territories)

Organisational chart and governance at 14 June 2023
In order to make the most of the experiences of the TERSAA programme – which promotes the transition to local agricultural and food systems – Acting for Life and its partners (IMCA, ASOPEP, CCAIJO, CPF, ETD, OADEL, GIC) conducted an assessment covering all the expertise and strategies implemented in the areas where the project was carried out (Colombia, Peru, Burkina Faso, Togo, Benin).


https://acting-for-life.org/plaidoyer-en-faveur-de-la-valorisation-des-produits-agricoles-locaux/

Livestock markets: a gold mine for local authorities?
Article by Zana Coulibaly, director of agropastoral programmes. October 2022.

https://acting-for-life.org/marches-a-betail-une-mine-d-or-pour-les-collectivites-locales/

Results of the integration of young masons in Benin, Togo and Mali under PAMPEC
Documents prepared by Clélia Roucaux, head of TVET programmes. 2022.

https://acting-for-life.org/bilan-de-l-insertion-des-jeunes-macons-encadres-par-la-pampec/

Issues encountered by the women supported by the TERSAA programme in Africa
Summary report produced as part of the TERSAA programme in West Africa. September 2022.


Official launch of the BIDA project – Biodiversity, Inclusion, Sustainable Development and Water in the Chocó Darién region – in Ecuador


Faces of success, portraits of the READY project – Raising Employment Access and Development for Youth – in Burkina Faso
Since 2017, the READY project has helped 553 young people earn their professional qualification diploma or certificate, and has helped 413 people access modular training programmes. Discover what eight young people from Burkina Faso have to say about their experience being supported by the project.

https://acting-for-life.org/portraits-du-projet-ready-les-visages-de-la-reussite/

PAMOBARMA – Project promoting herd mobility to improve access to resources and markets in West Africa – results and achievements in nine West African countries

Experience assessment for sustainable agricultural and food systems
In order to make the most of the experiences of the TERSAA programme – which promotes the transition to local agricultural and food systems – Acting for Life and its partners (IMCA, ASOPEP, CCAIJO, CPF, ETD, OADEL, GIC) conducted an assessment covering all the expertise and strategies implemented in the areas where the project was carried out (Colombia, Peru, Burkina Faso, Togo, Benin).


https://acting-for-life.org/plaidoyer-en-faveur-de-la-valorisation-des-produits-agricoles-locaux/

An in-depth look at the economic impact of the agropastoral sector in Ivory Coast
Produced as part of the PAMOBARMA project – which aims to support herd mobility in order to improve access to resources and markets – this film shows the work being done by Acting for Life and its partners.

https://acting-for-life.org/impact-economique-des-agro-pastoraux-en-cote-divoire-

Inauguration of the Naki-East youth centre in the commune of Kpendjal-West
Togo’s national TV channel, TVT, covered the inauguration of a stonemasonry project completed as part of the PAMPEC project – which aims to support stonework professions and sustainable construction – in Togo.

https://acting-for-life.org/inauguration-de-la-maison-des-jeunes-de-naki-est-dans-la-commune-de-kaendjal-ouest/
**LIST OF PROJECTS**

**FOOD SYSTEMS AND ECOSYSTEMS**

**TECHNICAL & VOCATIONAL EDUCATION & TRAINING**

**AGROPASTORALISM**

<table>
<thead>
<tr>
<th>COUNTRY</th>
<th>YEAR</th>
<th>PROJECT DESCRIPTION</th>
<th>PARTNERS IN THE FIELD</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benin</td>
<td>2022-2025</td>
<td>DISTRISOLIDAIRE - Solidarity-based distribution networks for the sale of local agricultural products</td>
<td>Hortitechs Développement</td>
<td>11</td>
</tr>
<tr>
<td>Burkina Faso</td>
<td>2022-2025</td>
<td>PROFIL II - Project supporting the socio-economic integration of young people in the Est region of Burkina Faso</td>
<td>TinTua, RECOPA Est, ARFA</td>
<td>16</td>
</tr>
<tr>
<td>Burkina Faso</td>
<td>2017-2022</td>
<td>READY - Raising employment access and development for youth</td>
<td>OCADES, TinTua</td>
<td>16</td>
</tr>
<tr>
<td>Colombia</td>
<td>2022-2024</td>
<td>ABA - Adaptive biocultural &quot;aquatic&quot; areas in the wetlands of the southern part of Colombia’s Cesar department and the lower section of the Magdalena River</td>
<td>Fundación ALMA</td>
<td>12</td>
</tr>
<tr>
<td>Ivory Coast</td>
<td>2019-2023</td>
<td>PAP-Bio Comô - Project promoting sustainable, participatory and integrated management in order to preserve biodiversity in the regions along the periphery of the Comô National Park</td>
<td>Nitidae, OPEF, VSFB</td>
<td>20</td>
</tr>
<tr>
<td>Ecuador</td>
<td>2022-2025</td>
<td>BIDA - Biodiversity, Inclusion, Sustainable Development and Water in the Chocó Darién region</td>
<td>Fundación ALTROPICO, MNE, NCL, Ministry for the Environment, Water and Ecological Transition (MAATE), UTN</td>
<td>12</td>
</tr>
<tr>
<td>Guinea</td>
<td>2022</td>
<td>PACOSAP - Fostering social cohesion through agropastoralism in the Kankan region</td>
<td>FREFBV-K</td>
<td>NP**</td>
</tr>
<tr>
<td>Mali</td>
<td>2022-2025</td>
<td>MADE-M - Masons of tomorrow: training and integration in sustainable construction in Mali</td>
<td>APAPE-PH</td>
<td>15</td>
</tr>
<tr>
<td>Mauritania</td>
<td>2019-2022</td>
<td>GITE - Intercommunity management of the environment to adapt agriculture, forest and pasture to climate change</td>
<td>GNAP, GRDR</td>
<td>NP**</td>
</tr>
<tr>
<td>Senegal</td>
<td>2019-2022</td>
<td>FEDI - Supporting training, employment, development and integration in the Saint Louis department</td>
<td>Diapalante</td>
<td>NP**</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>COUNTRY</th>
<th>YEAR</th>
<th>PROJECT DESCRIPTION</th>
<th>PARTNERS IN THE FIELD</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Multi-country</td>
<td>2021-2024</td>
<td>TERSAA - Transition of local agricultural and food systems</td>
<td>CCAUJO, ASOPEP, CPF, ETD, GIC, IMCA, QADEL et OCADES, Burkina/Bobo-Dioulasso</td>
<td>11</td>
</tr>
<tr>
<td>Multi-country</td>
<td>2018-2022</td>
<td>PAMOBARMA - Supporting herd mobility to improve access to resources and markets in West Africa</td>
<td>RECOPA, URFBV, AREN, GAIJEL, OPEF, AEBRB, GDCA, CIKOD, GEVAPAF, FENAFPYTO, ANPER, APESS, VSFB, ACAD, ETD, GIC, FREFBV-K</td>
<td>20</td>
</tr>
<tr>
<td>Multi-country</td>
<td>2019-2022</td>
<td>PAMPEC - Supporting stonework professions and sustainable construction</td>
<td>ACAD, APAPE-PH, GEVAPAF</td>
<td>15</td>
</tr>
<tr>
<td>Multi-country</td>
<td>2022-2025</td>
<td>MADE - Masons of tomorrow: training and integration in sustainable construction</td>
<td>ACAD, GEVAPAF</td>
<td>15</td>
</tr>
<tr>
<td>Multi-country</td>
<td>2022</td>
<td>SAPSOC - Supporting agropastoralism to strengthen social cohesion in areas along the border between Ghana and Burkina Faso</td>
<td>GDCA, RECOPA</td>
<td>NP*</td>
</tr>
<tr>
<td>Multi-country</td>
<td>2022-2024</td>
<td>REPOT - Resilience of rural populations in the cross-border region covering northeastern Guinea, western Burkina Faso and northern Ivory Coast</td>
<td>RECOPA, AEBRB, OPEF, FREFBV-K</td>
<td>19</td>
</tr>
<tr>
<td>Multi-country</td>
<td>2020-2022</td>
<td>PRECIT - Strengthening harmony and cohesion among communities in the border regions</td>
<td>APAPE-PH, APESS, ICD, RECOPA, VSF-B</td>
<td>19</td>
</tr>
</tbody>
</table>

*NP: Not provided in this report. For more information, visit acting-for-life.org
OUR 3 AREAS OF FOCUS

FOOD SYSTEMS & ECOSYSTEMS
Supporting sustainable access to a sufficient supply of food, and an ecological transition at local level

AGROPASTORALISM
Supporting the mobility and marketing of livestock in West Africa

TECHNICAL & VOCATIONAL EDUCATION & TRAINING
Supporting employment and entrepreneurship