To reflect on 2019 at a time when a health crisis is wreaking havoc on the global economy may seem off-topic. Nevertheless in this report you will find everything you need to know about the projects we are carrying out with our partners in West Africa and Latin America, and you will gain a deeper understanding of what those projects seek to accomplish and why they are important.

The Covid-19 pandemic is affecting the entire world, exacerbating inequality within communities and widening wealth gaps between countries. Will governments, international organisations and corporations take that into account and work towards greater cooperation and solidarity? Or will self-interest and the temptation to let everyone fend for themselves further exacerbate the consequences of the crisis in the most vulnerable communities?

Acting for Life has decided to assist its partners in the South during this difficult period, by offering them our support, skills and resources to help mitigate the consequences of the crisis and push forward with our development projects, which are so vital for the local communities. Unfortunately, the Covid-19 pandemic was not the only crisis affecting our work in 2019. Many of our projects last year were carried out in areas where armed conflict is on the rise, particularly Burkina Faso, Mali and Niger.

Our local partners have proven to be remarkably flexible and resilient, which will be even more important when it comes to dealing with the effects of the Covid-19 pandemic.

This vital continuity in our work would not be possible without the public donors who co-fund our projects, or the steadfast support of our corporate and organisational sponsors, who have also been hit hard by the crisis.

We would like to thank them for their commitment and support. May we continue to prove ourselves worthy of their generosity.

Jean-Cyril Spinetta
President
ECONOMIC AND SOCIAL DEVELOPMENT AT LOCAL LEVEL

Since 1973, the NGO Acting for Life has been assisting over one million people suffering from poverty or exclusion to help them earn a decent living on their land. Each year, Acting for Life carries out some thirty solidarity projects with fifty local partners in Africa, Latin America and Asia.

Acting for Life places local economic development at the heart of its work. Our projects aim to strengthen the economy of indigenous rural communities, improve their skills and create value at local and regional levels. To do so, Acting for Life identifies, supports and strengthens the local organisations that are best able to assist those communities.

Acting for Life works with local partners to help them become truly autonomous so that they can have a lasting impact on poverty reduction.

AGROPASTORALISM

For roughly 80 million people in West Africa, raising livestock is a source of income. Most rural communities in the Sahel depend on livestock mobility for their survival. But that mobility currently faces a number of threats, such as extreme climate change, land pressures, conflicts in border regions and a deteriorating security situation. Acting for Life is working to secure herd mobility and facilitate access to agropastoral amenities and market infrastructure through strong collaboration between civil-society organisations and local authorities. Over the past 40 years, Acting for Life has been a key player when it comes to supporting agropastoralism. Acting for Life’s strategy involves sustainably integrating agropastoralism into the socio-economic landscape, helping local communities become more resilient and supporting socio-economic development in rural areas using tax revenue from the sector.

FOOD SYSTEMS & ECOSYSTEMS

Acting for Life works with rural communities and their organisations in West Africa and Latin America to help them gain access to and sustainably manage the natural, human, material and financial resources in their area, while also promoting inclusive economic development. Acting for Life works with smallholder families and producer organisations to encourage diversified production that is tailored to market standards in terms of quality and quantity, while supporting the transition to agroecology and organic production. Priority is given to short marketing channels that are tailored to each type of production. Initiatives promoting “local consumption” are carried out with local communities and institutional buyers, and through partnerships with the private sector. At a time when biodiversity is being massively degraded (which is only exacerbated by global warming), protecting ecosystems and natural spaces is essential to our projects. Acting for Life also works with micro-entrepreneurs to help them strengthen the economic and environmental viability of their work through access to funding that is tailored to local communities.

TECHNICAL & VOCATIONAL EDUCATION & TRAINING

Acting for Life is committed to helping young people overcome the challenges they face when it comes to finding employment. We carry out large-scale initiatives to improve access to decent jobs, expand professional opportunities and boost income. Our work aims to strengthen training systems (degree and certification programmes) in promising sectors such as the energy transition, sustainable construction and solar power. Acting for Life helps training centres and local NGOs create innovative training programmes and develop cross-disciplinary skills, and helps structure training curriculums and establish unique initiatives, such as field-schools. Acting for Life seeks to ensure that institutional purchasing supports local jobs, materials and skills. A refresher course for young people from vulnerable communities, before the start of training, is currently being tested. By closely monitoring trainers and helping them find jobs, Acting for Life assists young people throughout the training and integration process so that they are better able to position themselves in their socio-economic environment and in the job market.

OUR 3 AREAS OF EXPERTISE

Supporting the ecological transition for sustainable economic development at local level
In 2020, Acting for Life is carrying out 23 projects in the field with a focus on four key SDGs

**SDG 1:** End poverty in all forms
**SDG 2:** End hunger, achieve food security, improve nutrition, promote sustainable agriculture
**SDG 12:** Establish sustainable consumption and production patterns
**SDG 13:** Take action against climate change and its impacts

The world today faces unprecedented economic, social and environmental challenges. The international community has come up with a blueprint for change, built around 17 sustainable development goals (SDGs). The “2030 Agenda”, adopted by the United Nations in 2015, seeks to create links between local and international initiatives by including all actors and excluding no one. It defines concrete initiatives in all areas of our societies. Indivisibility and universality are the foundation of this new paradigm, which proposes a framework and a common language for everyone involved. As an NGO dedicated to promoting development, Acting for Life is fully committed to achieving these goals. All projects launched in 2019 included the SDGs in their approach. They will allow Acting for Life and other NGOs to engage in better dialogue and better collaboration with financial partners.

Acting for Life proposes projects that are jointly managed by multiple actors, with a partner-based approach and a focus on local development. The projects aim to help producers in vulnerable communities become more resilient to many different challenges (geopolitical, climate, economic and social), ensure that our work benefits all actors in the value chain of a production system (particularly small producers), propose innovative alternative ways to help communities and local actors in their ecological transition.

As climate change becomes more and more extreme and natural environments are destroyed on a large scale, Acting for Life addresses issues relating to climate and biodiversity in all its projects (SDG 13, 14 and 15). Gender inequality is an obstacle to economic and social development. Acting for Life, working closely with its operational partners, aims to address gender issues in all its projects so that women can play their full part in projects to promote development (SDG 5). Lastly, by supporting the transition to agroecology, which addresses social, economic and environmental issues alike, Acting for Life seeks to help preserve resources and ecosystems, promote inclusive local development, facilitate efforts to adapt to climate change and improve health through high-quality, diversified production.

**4 exemplary projects**

**PAMOBARMA, West Africa**
This project was launched in 2018 to boost the income of livestock farmers by securing the sector to ensure food security (SDG 2), employment (SDG 1 & 8) and local economic development. A total of 22 market infrastructures have been built and are being managed inclusively and transparently (SDG 9).

**PAMPEC, Benin, Togo, Mali**
SDG 1, 4 & 8: This project supports stone work professions and sustainable construction, and offers professional training for 180 young people in construction techniques using sustainable local materials.
SDG 5: The young women benefit from a special selection procedure, special support to help them complete their training and discussion groups. The young men and the team overseeing the project and monitoring the trainees learn about gender inequality so that they do not repeat the stereotypical behaviour that limits the integration of young women in this traditionally male-dominated sector.
2019 HIGHLIGHTS

Training for journalists and creation of the Transverses website

From 7 to 11 October 2019, 16 journalists from 13 West African countries attended a training programme in Accra, Ghana, that sought to raise awareness and provide information about transhumance and the livestock trade in West Africa. After two previous workshops in 2018, Acting for Life and its partners, CILSS and CARE Denmark, wanted to strengthen the capacities of television, radio and press journalists and help them break down stereotypes and negative clichés about pastoralism, transhumance and the livestock trade. The workshop included both theory and practice, with the creation of a mock editorial board, which gave the journalists an opportunity to do some reporting. The journalists’ publications were then uploaded to a platform that will hopefully become an important resource for objective information on the realities of pastoralism.

Visit: www.transverses.org

Discussions on gender issues

Acting for Life’s technical & vocational education & training projects often run into gender-inequality issues, particularly in traditionally male-dominated sectors such as construction, where women are highly underrepresented. Women encounter difficulties at each step of the way, whether it’s gaining access to training, completing their training or finding a job. So Acting for Life organised discussions to find ways to change the situation and support women through various initiatives before, during and after their training. Women’s discussion groups were created to encourage women to talk about the challenges they have encountered and their motivations, and boost their confidence. Listening to those young women and finally taking their perspective into consideration is a first step towards emancipation and equality.

Extension of our partnership with Servair in Togo (after Benin)

The FAPAMI project (facilitating access to institutional markets for local agricultural products), which was first launched with Servair in Benin, is now being expanded to include Togo. An agreement was signed between AMAP Togo (agricultural cooperative with about twenty producers) and Servair, a world leader in airline catering, based in Africa since 1989. The agreement represents a big opportunity for the cooperative and its producers. AMAP Togo will deliver fresh organic fruits and vegetables, all produced using agroecology techniques, to Servair at least twice a week, and will enjoy access to a sustainable market. The farmers will have the opportunity to benefit directly from the income they generate from selling their products.

Organic production in Benin

A trip to Benin was organised from 12 to 15 June 2019, to learn about some of the agricultural-development and agro-pastoralism projects carried out by Acting for Life and its partners. The delegation included members of Servair Group and representatives of Acting for Life’s Board of Directors. They visited producers at the Lake Toho production site (near Goudah) to observe their progress in person. The delegation was then invited to an organic tasting at Brasserie de l’Institut Français (managed by Servair), where they got to try products from the AMAP. The participants also visited the production centres where Servair Benin’s products are processed.

The trip was an opportunity to promote an innovative partnership that is essential for the producers in Benin.

Cultural heritage of the nation

Acting for Life is carrying out a project in northern Colombia to manage and preserve biodiversity for the benefit of local communities. The project focuses on restoring the marsh of Zapatosa, which is rich in biodiversity but has suffered heavy degradation. Managed sustainably, the regenerated marsh will allow families of fishermen to provide for themselves and protect themselves against flooding from nearby rivers. In 2019, Colombia’s National Council for Cultural Heritage officially recognised the knowledge and techniques of the artisanal fishermen of the Magdalena River as part of the country’s intangible cultural heritage. It was well-deserved recognition for the ancestral and current practices of those men and women, and for the support and promotional work by civil society and NGOs, including our local partner Fundación Alma.

Renewal of our project in Peru

Acting for Life has been working for the past six years to revitalise the local economy in the Cusco region. The results have been positive for producers in the region. A new two-year project was launched to strengthen the initiatives that are already underway and ensure their longevity in order to support the development of sustainable farming throughout the region. The idea is to promote high-yielding agroecology systems in three municipalities by structuring and strengthening strategic supply chains. The project will ensure that more attention is given to environmental issues in the economic development of the region, while improving the quality, productivity and profitability of local products and boosting income for family businesses: milk 5%, dairy 10%, guinea pigs 15%. New commercial outlets will be opened, with the objective being to boost the income generated by the company ESS and the brand D’Ausangate.

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Supporting herd mobility to improve access to resources and markets (PAMOBARMA)

• 2018-2022 • BENIN, BURKINA FASO, IVORY COAST, GHANA, GUINEA, MALI, NIGER, NIGERIA, TOGO

Budget: €13,000,000 • Financial partners: European Union, French Development Agency (AFD), Air France & local resources

Raising livestock is a pillar of life in rural West Africa, including in the most intensive systems, such as the cotton-growing areas in southwest Burkina Faso, northwest Togo and northern Benin. Livestock farming plays a key role in the agricultural sector and employs many people in rural and urban areas. But the future of agropastoral systems faces a number of big challenges. Agropastoralists have become more vulnerable as a result of conflicts, the security situation, climate change and the liberalisation of international trade. Local sectors need to maintain their market share and become more competitive, while systematically taking into account the cross-border dimension.

Asking for Life coordinates the project in all of the countries, providing technical support and working to strengthen the administrative and financial capacities of the different partners who are helping carry out the project. The project aims to strengthen the capacities of local authorities, producer organisations and civil-society organisations through informed debates, and to train technical staff in geographic information systems so that they can map out economic data in areas linked to the agropastoral sector. This is a project involving several levels of work made possible thanks to dialogue between the different parties involved. Taking an inclusive approach, the project defines a global and concerted strategy for sustainable and coherent development in the regions in question. Lastly, the project aims to create strong synergies with government initiatives in the agropastoral sector.

The project employs many people in rural areas in southwest Burkina Faso, northwest Togo and northern Benin. Livestock farming plays a key role in the agricultural sector and employs many people in rural and urban areas. The project promotes the development of cross-border systems, drawing on their shared understanding of agropastoral issues at a local level. Agropastoralists are better able to produce and market their products thanks to new agropastoral and market amenities. Local communities, and particularly vulnerable groups (such as women, sellers and transporters) who have trouble integrating into the sector, benefit from improved herd mobility, working conditions, access to markets and a better understanding of the economic stakes by all local actors.

Our local partners: ACAD • AEREB • AJELAAM • ANOPER • APESS • AREN • CIPAP • ETO • FEAP • FEPAP • OAEB • ODE • PCAPP • RECOPA • UGEB • VACP • VAF

Our projects: Ready

Raising Employment Access and Development for Youth

The project’s target is to improve access to training and employment for the youth in the Sahelian and Sahelian-Soudano-Sahelian regions. Against that backdrop, Action for Life is carrying out an ambitious project in Burkina Faso to train young people (16 to 25 years old) and help them find jobs. The project has three objectives: help young people gain access to training, improve the offer of training programmes and strengthen the link between training and employment.

The project has been set up in four regions of Burkina Faso: Sahel, Est, Cascades and Hauts-Bassins. It offers training in three priority areas of the economy: agriculture, plumbing and electricity. Since the start of the project, 777 young people (35% women) have been selected to receive training through degree programmes (professional qualification certificate) at eight partner training centres, both public and private. The project partners support those young people in order to maximise the financial and socio-economic hurdles preventing access to training, and to create the right conditions for the training itself. People enrolled in the programme also receive additional training in areas such as sexual and reproductive health, computer science and entrepreneurship. The idea is to round out their technical skills through a cross-disciplinary approach. Through pilot initiatives, the project also aims to provide access to training for young women and young people from non-formal education systems. Since the start of the project, 285 young people (48% women, 39% from non-formal education) have received training in crop and livestock farming through modular certification programmes. Since 2017, the READY project has trained a total of 1,062 young people (24% women) through long-term degree programmes and short-term certification programmes.

During training, the project partners develop partnerships, particularly with local authorities, in order to create field-schools. Those field-schools have helped young people to acquire practical skills and to network.

To ensure that the 777 young people can partake in high-quality apprenticeships, the eight training centres were provided with additional material resources and staff. Just like in all of Action for Life’s projects, trainees are monitored throughout their training, as well as after their training in order to help them find a job or develop their own business.

Beneficiaries: 1,300 young people have received full or partial training 20% are women, 30% are from non-formal education 3 training programmes have been approved by the authorities

Our partners: OCADES Bobo Dioulasso: An OCADES is a Catholic organisation that promotes development and solidarity. There are 15 OCADES in Burkina Faso. OCADES Burkina/Bobo Dioulasso is based in the Hauts-Bassins region and develops education-related projects, particularly in the areas of hydraulics and agriculture. It has founded its own agricultural training centre.

TIN TJA: Since 1999, the Tin Tja Association has been promoting sustainable development through literacy, educational innovation and training. With strong rural roots, it has been active in solar power for over 15 years, has founded an agricultural training centre and has developed its own modules to support entrepreneurship and agricultural training.

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OUR LOCAL PARTNERS:
Local agricultural products for institutional markets

NEW PROJECT
• 2019-2022 •
TOGO & BENIN

Budget: €300,691

Financial partners: Fondation de France, Servair, CFSI

OUR LOCAL PARTNERS:

OADEL: Organisation for local foods and agriculture development was founded in Togo in 2003. Partnered with Acting for Life since 2011, it promotes the right to food through the consumption of local processed and packaged agricultural products. AMAP: An AMAP is an association for the preservation of smallholder farming. AMAPs connect farmers with consumers through a solidarity-based economic system involving short supply chains. AMAP Benin was founded in 2008 and has a network of 200 producers, 20 processors and 600 consumers. AMAP Togo was founded in 2008 and is a new partner of Acting for Life. It has a network of 175 members, including 17 processors.

Hortitech Développement: Initiatives for the development of agricultural technology, environmentally friendly horticulture and economic and social prosperity is an NGO in Benin that was founded in 2005.

In Togo and Benin, agriculture accounts for 35% of national GDP and provides jobs for at least two-thirds of the active population. But a very high percentage of producers live under the poverty line, and many families suffer from food insecurity and malnutrition. Certain areas of activity within the agricultural sector are unable to find commercial outlets, and competition with imported products is a hurdle to the development of local production. Cities are also growing rapidly (2.8%), and new food trends are taking shape (advantage of processed products, increase in food-away-from-home). In order to encourage people to consume more high-quality local products, Acting for Life supports small family-run agricultural businesses in the Maritime and Plateaux regions of southern Togo, and in the Littoral and Atlantique departments of southern Benin, by helping them establish contracts with institutional buyers.

An initial large-scale partnership was established with Servair, a catering company that serves a number of different restaurants, schools and airlines in Lomé and Cotonou. Servair was identified as the main buyer for fruit and vegetable producers and processors of rice, fruit juice, and other products. That partnership allows local producers and processors to gain access to a sustainable and fair market so that they can reach a large number of consumers. The project aims to improve professional skills in the production, processing and sale of products from family farms in order to meet economic and health standards, as well as cultural and social standards, so that small local producers can maintain stable production in terms of quantity and quality. The projects provides AMAP producers with agricultural and agri-food equipment, as well as training in agroecology and health standards. Hortitech offers its expertise in fruit and vegetable processing and organic certification to AMAP Benin producers. With support from the Togolese NGO OADEL, the initiative also aims to improve hygiene, quality and packaging at processing facilities, streamline product distribution and teach buyers about the importance of sourcing local products. Thanks to all that support, the women and men who produce and process high-quality agricultural products on a small scale have gained access to new markets of considerable size. Lastly, in addition to the commercial outlets with Servair, the project has a leverage effect in terms of production volume, development of professional skills for producers and processors, and teaching institutional buyers and consumers about the importance of purchasing local and responsibly produced products.

Benin that was founded in 2005.

Benin that was founded in 2005.

Acting for Life
A.R 2019

Revising the local economy after an earthquake

On 16 April 2016, a 7.8-magnitude earthquake struck the coast of Ecuador. In all, 673 people were killed, over 6,200 were injured and roughly 29,000 were left without shelter. After the crisis, Acting for Life launched a project in 2017 to revive the local economy in the cantons of Muisne and Atacames, in the southern part of the Esmeraldas province—particularly sectors that were major sources of jobs, such as tourism, cacao and artisanal fishing. The earthquake exposed the limits and weaknesses of the marketing channels for agricultural and fishing products, and the limits and weaknesses of a tourism sector essentially focused on seaside activities. The idea was therefore to address the short-term needs of the local communities, while also undertaking initiatives with a focus on longer-term development, by diversifying the agriculture and tourism markets and what they offer.

This project, which Acting for Life carries out in partnership with CEFODI (Ecuadorean NGO) and the French Development Agency (AFD), supports 760 families in the northwest province of Esmeraldas to help them become more resilient to future disasters. In 2019, the project helped strengthen our local partner by offering training in entrepreneurial manage-ment and financial education. Fishing and tourism organisations got the help they needed to come up with a marketing strategy (help defining a business plan and putting it into action). They also increased their vi-sibility and their presence in the area by participating in three events to promote products and services at local and national level, and by sharing experiences. Savings and credit groups (200 people involved) received technical assistance, and financial educa-tion training was provided. A meeting between those groups resulted in a road map for the creation of a network for discussion and sharing. Micro-entrepreneurs are encouraged to care for the environment. For example, artisa-nal fishing organisations—to which the government retroceded the preservation of mangrove forests (ecosystems with extremely rich biodiversity that play a key role in sequestering carbon and combating erosion in coastal areas)—are receiving support to develop sustainable fishing. Reviving tourism activities that showcase the local natural heritage will help diversify eco-nomic activities by limiting pressure on natural resources.
Supporting stonework professions and sustainable construction (PAMPEC)

This project aims to improve the economic and social development of artisans and young people in Mali, Togo and Benin. More specifically, the project seeks to help young people find jobs in the construction sector by developing a new offer of training, creating a system for monitoring the integration of trainees and supporting the development of sustainable-construction sectors in the Mopti region of Mali, in the Kara and Savanes regions of Togo, and in the Atacora and Donga departments of Benin. There are a number of challenges, including: providing access to professional training for vulnerable youth people; diversifying and improving the training offered in terms of its content (sustainable construction), format (long-term and short-term, degree/certification programmes) and methods (field-schools) in connection with climate issues relating to sustainable construction; creating a system for monitoring the integration of trainees that favours the acquisition of professional skills and the involvement of private and public players. Lastly, the fact that multiple countries are involved helps facilitate the sharing of skills between actors in the South.

PAMPEC strives to help young people enter the job market in West Africa by creating training and integration systems that go hand-in-hand with local development. Young people are able to improve their professional skills through field-schools and monitoring-integration programmes, and thanks to involvement from public and private actors in integration pathways. Support for artisans (equipment, training, etc.) and local authorities (technical assistance, joint funding) also contribute to the development of sustainable construction. Those local dynamics benefit from the strengthening of our local partner NGOs and from dialogue between countries.

BENEFICIARIES:

- 180 young people between 16 and 25 years old (at least 20% women)
- 120 young artisans
- 3 local NGOs and 6 training centres have improved their practices and tools, and are now better able to mobilise communities through local authorities with regard to technical & vocational education & training

New Project: • 2019-2022 • MAURITANIA

Budget: €2,000,000 • Financial partners: European Union, Air France

Intercommunity management of the environment to help adapt agriculture, forest and pasture to climate change (GITE)

With three-quarters of its land in the Sahara region, Mauritania is one of the most vulnerable countries to desertification in the Sahel. The impact of climate change can already be observed in the country. Mauritania’s economy is two-pronged: modern in urban areas, and subsistence in rural areas (essentially based on rain-fed agriculture, livestock farming and artisanal fishing). While 43.2% of the overall population lives below the poverty line, in rural areas that figure rises to 60%. Livestock farming (many extensive) is the main activity in the rural sector. It accounts for roughly 80% of rural GDP and over 15% of national GDP. Over the past 20 years, livestock farming has changed profoundly. There are still a number of constraints limiting access to pastoral resources and herd mobility. Producers need to adapt to climate change and to recurring drought-related crises.

This project aims to help at least 8,000 people become more resilient to climate change through efficient joint management of natural resources in Mauritania’s Gorgol, Guiddimaka and Assaba regions. GDRD is a leader when it comes to managing projects with multiple actors, offering stakeholders its local knowledge (over 30 years of experience in Guiddimaka, and nearly 15 years in Gorgol) and skills acquired through over 20 years of supporting local development, decentralisation and land use for agricultural, fishing, forest and pastoral production. The project’s main focus is to create shared references and establish a local normative and institutional framework for the management of natural resources.

It is expected that professional organisations, local authorities and state technical services will improve their capacities in terms of locally managing natural resources against a backdrop of climate change. Informed debates, training in mapping, and the promotion of cross-border dialogue will help build the capacities of local actors. Joint local projects determined by previous plans and specific to each area will also be implemented: securing routes and rest areas, installing watering places, helping establish and monitor efforts to preserve water and soil, developing and managing surface water, etc.

Lastly, by advising agropastoralists, the project will help secure access to and optimise the joint and fair management of natural resources and agricultural, forest and pasture resources, and adapt pastoral practices: sustainable management of food and local livestock markets, technical and financial support for operators.

Our Local Partners:

- GDRD (group for research and projects in support of rural development): Created in 1969 by a group of West Africans living in France, GDRD works to support development in West Africa, the Maghreb and France.
- ONAP (national group of pastoral associations in Mauritania) was founded in 1990 after a meeting between pastoral associations. It comprises 45 pastoral associations, 2,885 certified cooperatives and 10 regional offices. ONAP works with pastoral associations to supply inputs, perform development work, build pastoral infrastructure and ensure coordination between stakeholders.

Beneficiaries:

- 10,000 households (agropastoralists-pickers-fishermen) in 27 localities in Guiddimaka, 16 localities in Gorgol and 7 localities in Assaba
- 18 local organisations in charge of managing natural resources
- 17,000 livestock farmers from 10 pastoral associations
- 14 towns in Guiddimaka, 2 in Gorgol, and 3 in the Karakoro basin
- Decentralised state technical services
- 20 crop/livestock farmers with an innovative approach

ACTING FOR LIFE A.R 2019
Preserving and sustainably managing the ecosystem

BENEFICIARIES:

This project directly supports 50 families (400 people) in the districts of Cempegua, Saloa and La Mata, by creating and preserving agroforestry systems and developing alternative economies that complement fishing.

Everyone living in those three districts will benefit from the project’s ecological-restoration initiatives.

In northern Colombia, a new project was identified with Fundación Alma to serve local communities by preserving biodiversity. The project focuses on restoring the marsh of Zapatosa, which is rich in biodiversity but has suffered heavy degradation. The aim is to preserve natural habitats through reforestation, family agroforestry systems for food security, creation of sanctuaries for plants and animals, and governance based on the cycles of nature. Managed sustainably, the restored marsh will allow fishing families to meet their needs and protect themselves against flooding from nearby rivers. The project therefore aims to strengthen and expand measures for adapting to climate change that are based on ecosystems and that are built around three pillars: ecological restoration, sustainable economic activities and participatory governance—in the Magdalena River basin in northern Colombia.

In 2019, a number of sites were given priority and selected for restoration, in conjunction with local organisations. A strategy was defined, and six nurseries and mini-nurseries were created. Eleven new agroforestry systems were also established with families through the project, in addition to the 36 already-established systems, which Fundación Alma continues to preserve. The infrastructure for the seed bank is currently being finalised and will help promote the use of native seeds. A meeting and experience-sharing sessions on “nature-based solutions” involving different organisations were held in December. Families practising agroforestry set up a network in order to develop sales through short supply chains. Lastly, all of those activities are jointly monitored and assessed.

OUR LOCAL PARTNER:

Fundación Alma is an organisation dedicated to protecting and preserving natural resources. For over 30 years, it has been working to sustainably manage marshland, particularly in the Magdalena River basin in northern Colombia.

Transitioning to sustainable agriculture and a social and solidarity-based economy

NEW PROJECT • 2019–2021 • PERU

Budget: €281,000 • Financial partners: Air France, AnBer Foundation

The Peruvian economy has grown considerably over the past 20 years. But the country’s wealth is concentrated in the hands of a small minority, to the exclusion of most of the country’s population (particularly in rural areas). The two projects led by CCAIJO and Acting for Life in the municipalities of Ocongate, Ccatca and Andahuaylillas have had good results. A real dynamic has been created in a marginalised area. The projects have played a role in stemming emigration and reducing child malnutrition by helping producers boost their income. In this new phase, CCAIJO and Acting for Life are experimenting with the creation of a “social and solidarity enterprise” that brings together producers and CCAIJO as shareholders. This governance model will allow for better redistribution of wealth to producers and will help finance CCAIJO’s technical assistance, which will be internalised, over the long term. The company will also have mechanisms for redistributing wealth to the local community.

The experiment will encourage a more general discussion to promote a long-term vision for local development by creating agroecological districts promoted through a local label. CCAIJO continues to provide technical assistance to producers in order to improve profitability, quality, compliance with health regulations, etc. The transition to organic farming will be continued. 50 milk producers and a family-run cheese company will receive organic certification. Supply chains will be set up for native potato varieties, mushrooms and guinea pigs produced in “clean” regions. A partnership with the company Biopower will strengthen CCAIJO’s team through training programmes on the principles of an efficient circular and eco-friendly economy, and on the implementation of measures to reduce the impact on the environment.

The project will provide assistance in areas such as the legal constitution of companies and the development of business plans as well as marketing and sales plans. A photo essay will accompany the positioning on the market of the local brand “Okusangate”. In addition to updating its assessment of actors and programmes in order to fine-tune its advocacy work, CCAIJO will strengthen producers and producer organisations for their participation in discussion forums, and help create a multi-actor space to promote communities producing food through agroecology. Working closely with municipalities will lead to agreements for the development of tools (label or territorial support fund). Lastly, a pilot experiment will be set up to create an innovation fund tailored to the needs of producers, offering them affordable loans so that they can purchase equipment. The project also aims to build on internal discussions on how to better include gender issues.

OUR LOCAL PARTNERS:

Asociación Jesus Obrero (CCAIJO) was founded in 1971 to improve the living conditions of the people living in Andahuaylllas and Ocongate through technical training. Thanks to its work in the field and its close ties with smallholder communities, CCAIJO thoroughly understands their needs. CCAIJO is an NGO dedicated to development and to promoting economic initiatives to combat poverty in rural areas.

BENEFICIARIES:

1,130 beneficiaries, including:

- 490 family-run milk businesses
- 18 family-run cheese and dairy businesses
- 240 family-run guinea-pig businesses
- 50 families producing mushrooms
- 20 families producing native varieties of potato
- 10 restaurants
- 50 family-run businesses now have access to credit
Local products in public cafeterias

Although agricultural production has increased in Burkina Faso, food and nutritional security remains volatile, and the market for local products has been disrupted by imported foods. School cafeterias currently purchase 91% of their food from commercial businesses, and only 9% from producer organizations (POs).

This project is trying to improve the situation, mainly by ensuring that producers have access to fair and stable commercial outlets, and by strengthening post-production circuits so that they meet all expectations regarding health, food, employment and economic value creation. Those fair and long-lasting partnerships between POs and local authorities aim to improve the food served at public cafeterias by providing them with high-quality, local agricultural products. The objectives include: developing institutional markets in the region; encouraging the creation of networks between actors on the supply side (producers) and those on the demand side (public institutions) for local agricultural production circuits so that they meet all expectations regarding quality, availability and accessibility of food (rice, black-eyed peas, market-garden produce); raising awareness about the importance of consuming local products; encouraging institutions to purchase more of their agricultural products locally. In 2019, local POs produced roughly 20,000 tonnes of rice and 20,000 tonnes of black-eyed peas.

The project will also improve access to food for young people by helping POs process and store agricultural products. Producers are trained and monitored with regard to quality standards, the tendering process, establishing contracts and negotiation, and grouped delivery and storage.

Towns (institutional buyers) are also trained and monitored: discussion about local products, information about local suppliers, grouped purchases, quality control, discussion about cooperation between multiple communities, etc. To encourage the authorities to purchase more local products through public procurement, economic data and communication tools will be shared, and advocacy initiatives targeting local elected officials will be carried out. Lastly, events will be organised at schools to teach young people about the right to food.

OUR LOCAL PARTNERS:
Confédération Paysanne du Faso (CFSI) encompasses 16 umbrella organisations in Burkina Faso and supports sustainable, productive and competitive family farming that guarantees access to land and ensures food security and sovereignty.

Inades Formation Burkina (AFI) is an African institute for economic and social development. It was founded in 1962. The Burkina Faso office opened in 1975 and is now involved in initiatives in the fields of agricultural development, decentralisation, management of natural resources, rural funding and smallholder communication.

BENEFICIARIES:
- 71 young people from the Saint-Louis department who are not enrolled in school
- 1 partner training centre
- 1 local NGO

Saint-Louis Training Employment Development and Integration

W ith a population of nearly 1.5 million and growth of over 6% in the past three years, Senegal has one of the best-performing economies in West Africa. But the country has high unemployment, and its youth has limited opportunities when it comes to entering the job market. The professional training sector is struggling to integrate all the country’s young people and bridge the gap between training and employment, particularly in innovative sectors. In the Saint-Louis region, young people make up nearly half the population, and 30% of them are unemployed. And yet, the region has great potential thanks to its agricultural resources, local natural resources for construction and the development of renewable-energy use (particularly solar).

The project aims to facilitate access to professional training for vulnerable young people. The overall objective is to improve the socio-economic conditions of young people in Saint-Louis. More specifically, the project aims to facilitate training and professional integration for vulnerable young people by taking advantage of local economic opportunities, particularly in sectors such as renewable energy, sustainable farming and sustainable construction. The project has targeted several groups of beneficiaries. After earning a ‘CAP’ certificate of professional competence in electricity, about twenty young people (30% women) will be admitted to an innovative training programme on photovoltaic electricity in connection with CRFP (partner training centre), whose capacities will also be strengthened. A group of 50 vulnerable young people (40% women) will begin a training-integration programme. They will receive cross-disciplinary training in labour law and entrepreneurship. Initiatives to raise awareness about gender inequality will be offered. Among those 50 young people, about fifteen (30% women) will also be assisted and brought up to a level where they can join a CAP programme in one of the following four sectors: electricity, plumbing, masonry and mechanical carpentry.

The project will also help bridge the gap between the job market and training by monitoring trainees. As part of an assisted integration scheme, Diapalante will participate in local committees on training and integration to help build synergies at local level.

By the end of the project, we hope that the training offered by Diapalante will be improved in order to best meet the needs of vulnerable young people admitted to the integration programme. The association will then be identified as a key training and integration actor in Saint-Louis.
Supporting stabilisation in the Sahel, Nord and Est regions of Burkina Faso by strengthening agropastoralism and pastoralism (PASRAP)

According to most analyses, there are three main observations that help explain the rise in violent extremism in the border regions of northern Burkina Faso: local tensions and conflicts (particularly concerning the use of resources) are being instrumentalised by violent extremist groups; it is often economic and social circumstances that push young people towards extremism, much more than adherence to an extreme religious ideology; while agropastoralism is the primary activity for most communities in these areas, the pastoral component is not always taken into account in development projects.

The PASRAP project is based on those three observations. Its main objective is to strengthen social cohesion and socio-economic stability in strategic cross-border areas that have been weakened by the security and climate crisis, in order to limit the instrumentalisation of local conflicts, reduce tensions concerning resource use and develop the local economy. The project has a direct positive impact on income, food security, nutrition and social networks, and therefore helps prevent the slide into radicalisation. The idea is to encourage dialogue between communities and actors in order to prevent and peacefully resolve disagreements. The initiatives improve the resilience of at least 10,000 pastoral and agropastoral families by increasing the productivity of their livestock.

The methods used include capacity-building through informed debates involving multiple actors. PASRAP aims to strengthen actors in pastoral and agropastoral sectors as well as all producers and local authorities. Tensions and conflicts involving access to resources are calmed through the installation of strategic amenities (secure and improved routes, hydraulic installations, systems for jointly managing the amenities, improved access to livestock markets, etc.).

Through this project, we hope to: strengthen social cohesion by organising informed debates between key actors in the sector; train the technical staff of civil-society organisations, local authorities and technical services; and support forums for inter-community dialogue and community monitoring of social and economic issues at local level.

Resilience, integration and education of refugees

In the heart of an unstable region, Jordan has become an important place of refuge for thousands of people fleeing the crises in Syria, and continues to receive a large number of displaced persons from Iraq, Sudan, Somalia and Yemen, who are becoming more and more forgotten amid the emerging crises in the region. According to HCR, 664,330 Syrian refugees are registered in Jordan, 196,068 of whom reside in or near Amman. Other refugees living in Jordan are from Iraq, Yemen and Sudan. It has been noted, however, that the number of refugees in the country is actually much higher, because most of them are not registered with HCR, and that the Jordani government recently stopped accepting new registrations for non-Syrian refugees through HCR. Responding adequately to their needs is a major challenge. It is impossible to deny the economic and social problems caused by the large influx of refugees into Jordan. High unemployment among young Jordanians is giving rise to fears that the presence of refugees may make it harder for them to find a job and earn a decent income.

Against that backdrop, the project aims to help refugees become more resilient, regain confidence in themselves and grow both humanly and intellectually. It also aims to help them “live together” with the Jordanian population. Learning how to live together and be open with others is a priority for the Middle Eastern society of tomorrow. This project works towards achieving that priority by promoting learning and organising cultural and sporting events where young people can assert themselves, find fulfilment and rebuild a new future. Activities are chosen that complement one another with a view to providing full and efficient assistance and training to all project beneficiaries:

- A cultural programme (singing, dancing, theatre, cinema, plastic arts) allows participants to be recognised for their talents and individuality, regardless of status or origins.
- Athletic activities encourage young people to surpass themselves and respect others, regardless of their cultural, ethnic or religious background.
- Certain refugees have access to online courses offered by Western universities and led by local leaders. The project helps orient post-secondary studies offering quick opportunities in their country of origin.
- English courses of varying levels are offered. These courses are designed to meet the immediate needs of the communities in question, and participants earn a certificate at the end of the course.
- Home visits are carried out year-round in and around the city of Amman. During these visits, specific needs of families and individuals are identified, psychological and social support is offered, and people are informed about the services provided through the project or are referred to other entities.

NEW PROJECT • 2019-2021 • BURKINA FASO
Budget: €843,000 • Financial partner: European Union, Air France

BENEFICIARIES:
10,000 pastoral families among those most affected by the security and climate crisis

OUR LOCAL PARTNERS:
APESS (association for the promotion of livestock farming in the Sahel and Savanes regions) is an international livestock-farmer organisation, under Burkina Faso law, with a presence in 13 countries in west and central Africa. Its vision is to promote modern family livestock farming for a society of well-being. APESS is the lead entity for this project.

RECOPA (communication network for pastoralism) is a Burkinabe livestock-farmer organisation with over 50,000 members, active throughout Burkina Faso. Its goal is to help herdsmen take action in order to reverse the trends that are challenging the very future of pastoralism in Burkina Faso and in the Sahel countries.

NEW PROJECT • 2019-2021 • JORDAN
Budget: €1,700,000
Financial partner: Air France, Impact Hope Foundation

OUR LOCAL PARTNERS:
Jesuit Refugee Service (JRS) is an organisation with a mission to accompany, serve and advocate on behalf of refugees and other forcibly displaced individuals, so that they may heal, learn and determine their own future.

BENEFICIARIES:
1,000 young people from Iraq, Sudan, Eritrea, Syria, Yemen and Somalia, and 600 families outside the camps
Although the tourism industry is expanding in developing countries (and least-developed countries in particular), disparities in development in those countries are high. The situation is generating substantial inequality and keeping a large part of the population mired in poverty. Acting for Life's tourism unit has responded by working with several of the world's least-advanced countries, at their request, to help them in their tourism-development policy in support of sustainable development that takes into account the needs of local communities, particularly small and very-small businesses in tourism and hospitality. Those programmes directly benefit over one hundred businesses and community organisations in each country.

The objective is now to make sure that the economic impact of tourism (the proceeds of which are currently concentrated in certain geographic areas, and in the hotel and restaurant sectors) benefits the entire country and plays a greater role in reducing poverty.

The project objectives are to:
- Provide the authorities and local services with tools for managing sustainable tourism, and make sure they are able to use them to develop cooperation, partnerships between multiple actors, and programmes to reduce poverty;
- Create reference documents from tourist companies of chosen sites to help boost sales of tourism products on international markets, in order to promote socially and ecologically responsible products of the highest quality that are in line with the expectations of international customers;
- Train managers and professionals so that they can then teach local actors at other tourist sites in each country about the approach and tools.

Building capacities at local and national level to improve assessment and cooperation between the public and private sectors and civil society for the development of tourism, has proven to be a key factor when it comes to improving the impact of tourism on the local environment.

Acting for Life has developed tools for joint local management of the development of tourism. Those tools are based on sustainable-tourism and poverty-reduction indicators (methods and best practices). They are tailored to each country and region in terms of environmental protection, decentralisation and social advancement.

The tourism associations and the public and private sectors (SMEs and micro-enterprises) in developing and least-developed countries

To ensure that its international solidarity and development programmes run smoothly, Acting for Life has been working in partnership with GARD Canada* for over 30 years to provide human, financial and logistical support to its permanent partners, which include:

- ACCIR SAHEL
- ACTION SOLIDARITÉ DES PAYS OUBLIÉS
- ADIE France
- ADRP Bénin
- AFDI
- AFRIQUE VERTE
- AGIR ABCD
- AGRO ACTION
- ALLEMANDE - DEUTSCHE WELTHUNGERHILFE
- AGRONOMES ET VÉTÉRINAIRES SANS FRONTIÈRES
- AIDE MÉDICALE ET DÉVELOPPEMENT
- AIDER
- À LA CROISÉE DES CHEMINS
- ALAD MALI
- ALDEFI
- ALTER SANTÉ
- ALTERNATIVES SUĐ
- ASAPAC
- ASHALAYAM
- ATD QUART MONDE
- BEN’ENFANCE
- CALAO
- CLAIRE AMITIÉ - AMICLA
- CODEGAZ
- COMMUNAUTÉ DE L’AGNEAU
- CONGRÉGATION DES SŒURS DU CHRIST
- CPAL
- DÉLÉGATION CATHOLIQUE POUR LA COOPÉRATION AU VIVE
- EMMÀUS INTERNATIONAL
- ENFANTS DU MEKONG
- ÉLECTRICIENS SANS FRONTIÈRES
- ESSOR
- FERT
- FIDESCO
- FONDACIO
- FONDATION DE L’ARCHE
- GRDR AFRIQUE
- IMPACT HOPE
- INSTITUT EUROPÉEN DE COOPÉRATION ET DE DÉVELOPPEMENT
- INDE ESPAIR
- INTER AIDE
- LACIM INDE
- LATITUDE FILM 16/35
- LES TROIS QUARTS DU MONDE
- LOUVAIN DÉVELOPPEMENT
- O I P R
- PAFFA
- PLANÈTE URGENCE
- PRISONNIERS SANS FRONTIÈRES
- PS EAU
- RAFOD
- SANTÉ ET DÉVELOPPEMENT
- SCI AFRIQUE
- SOLTHIS
- SOS SAHEL
- TECHNAP AFRIQUE
- TOLÉRANCE

*Groupe d’Aide aux Réalisations pour le Développement (Group in support of Development work)
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<td>INADES, CPF</td>
<td>20</td>
</tr>
<tr>
<td></td>
<td></td>
<td>procurement for local agricultural products</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2017-2021</td>
<td>READY - Raising Employment Access</td>
<td>OCADES, TinTua</td>
<td>13</td>
</tr>
<tr>
<td></td>
<td></td>
<td>and Development for Youth</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2019-2021</td>
<td>PASRAT - Project supporting</td>
<td>APESS, RECPA</td>
<td>22</td>
</tr>
<tr>
<td></td>
<td></td>
<td>stabilisation in the Sahel, Nord and Est regions of</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Burkina Faso</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2018-2019</td>
<td>PURE - Project to provide urgent aid to</td>
<td>RECPA</td>
<td>22</td>
</tr>
<tr>
<td></td>
<td></td>
<td>agropastoral communities in the Est region</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2018-2020</td>
<td>PSAE - Project supporting the socio-</td>
<td>TinTua, RECPA, Est, ARFA</td>
<td>16</td>
</tr>
<tr>
<td></td>
<td></td>
<td>economic integration of young people in the Est region of</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Burkina Faso</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
2019 FINANCIAL REPORT

Acting for Life’s financial statements are audited each year by a statutory auditor. Since 2018, the auditing firm Deloitte has been auditing Acting for Life’s financial statements. The certified financial statements are then published in the government gazette (journal officiel) of the French Republic.

The following is a summary of those statements. Projects co-funded by institutional donors are also audited and are verified on a regular basis.

Acting for Life’s financial statements are audited each year by a statutory auditor. Since 2018, the auditing firm Deloitte has been auditing Acting for Life’s financial statements. The certified financial statements are then published in the government gazette (journal officiel) of the French Republic.

In 2018, the method used to record income from multi-year grants was changed: the “grants and subsidies” heading on the income statement is consistent with the volume of operating costs; overall for all the years of a project, it is the final amount of the grant that is recorded under “grants and subsidies” and not the projected amount; the financial statements are therefore easier to read.

Reminder: In 2018, the method used to record income from multi-year grants was changed: the “grants and subsidies” heading on the income statement is consistent with the volume of operating costs; overall for all the years of a project, it is the final amount of the grant that is recorded under “grants and subsidies” and not the projected amount; the financial statements are therefore easier to read.

- the financial statements are
- the projected amount;
- overall for all the years of a
- the grant that is recorded under
- volume of operating costs;
- heading on the income
- used to record income from
- the finalisation of the BRACED project, co-funded by DFID, deferred income
- the level of funds not used in the previous year naturally decreased last year. In 2019, that heading corresponded to dedicated funds
- dedicated funds recognised at 31/12/2018. The amount of cost transfers sharply increased in 2019. That increase was due to the fact that the deferred income for
- the projects managed by ECPAT France (projects whose finances are monitored by Acting for Life) is considered as a cost transfer. That specific
- the balance sheet presents Acting for Life’s situation as at 31 December 2019.

**ASSETS**

The assets side of the balance sheet shows the association’s resources, which mainly include grants receivable (“other receivables”) and cash. Grants receivable decreased by 26% versus 2018, which means that grants received in 2019 were less than grants consumed, which is logical in the association’s projects cycle. Agreement for new projects involving public grants were signed in 2019: the PAMPEC project for training and professional integration, co-funded by AFD; and the PRECIT project (to strengthen harmony and cohesion among communities in the border regions of Mali, Togo and Benin (co-funded by AFD for €500k).

**LIABILITIES**

Dedicated funds and deferred income were stable in 2019. Despite the finalisation of the BRACED project, co-funded by OFD, deferred income remained stable (-13% vs 2018). Among the ten new projects launched in 2019, the following projects help explain why deferred income was stable: project to strengthen harmony and cohesion among communities in border regions, co-funded by the European Union for €1,500k (agreement signed in late 2019 for a duration of 30 months); project for intercommunity management of the environment to help adapt agriculture, forest and pasture to climate change, co-funded by the European Commission through the NGO-GRDR, was also signed this year.

**EVENTS AFTER CLOSING**

The Covid-19 health crisis has already had an impact on all our projects and may have significant financial consequences for our association. One immediate consequence of the crisis was a sharp reduction in activity, creating a squeeze effect: increase in fixed costs (human resources not attributed to the projects) and decrease in funds (administrative costs). For each project, Acting for Life has worked with our partners in the South to re-plan activities in order to reduce the impact of the crisis. Operating expenses were revised in order to reduce fixed costs for 2020. The 2020 budget was therefore amended based on conservative assumptions in order to avoid affecting assets and provisions as presented in the financial statements at 31/12/2019. We have also been responding to calls for proposals (even during the crisis) in order to keep our project portfolio at a satisfactory level.

**Funds**

At 31/12/2019, funds amounted to €11,958k and can be broken down into two items: operating and financial revenue of €6,358k, and carry forward of funds not used in previous years of €5,600k. Public grants recorded for our projects totalled €4,215k at 31/12/2019, and that figure was in line with public grants consumed in 2019. 2018 was a transition year in terms of account-keeping. With the new method of accounting for multi-year grants, the level of funds not used in the previous year naturally decreased last year. In 2019, that heading corresponded to dedicated funds recognised at 31/12/2018. The amount of cost transfers sharply increased in 2019. That increase was due to the fact that the deferred income for the projects managed by ECPAT France (projects whose finances are monitored by Acting for Life) is considered as a cost transfer. That specific deferred income amounted to €121k in 2019.

**USE OF FUNDS**

Grants awarded by the association accounted for 60% of operating costs, which is the same as in 2018. Those were mainly transfers of funds to local partners working on our projects. In 2019, grants transferred to our local partners were mainly for the PAMOBARMA project (€1,790k), the PROJ08 project (€119k) and the PRECIT project (€419k).

The income statement presents the year’s activities, highlighting the main income and cost items.

**Income Statement**

<table>
<thead>
<tr>
<th>Income Statement</th>
<th>2019</th>
<th>2018</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating income</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Sales (goods and services)</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Grants and subsidies</td>
<td>6,124</td>
<td>6,499</td>
<td>-375</td>
</tr>
<tr>
<td>Write-backs on provisions, transfer of costs</td>
<td>179</td>
<td>62</td>
<td>+118</td>
</tr>
<tr>
<td>Donations</td>
<td>52</td>
<td>52</td>
<td>0</td>
</tr>
<tr>
<td><strong>Financial revenue</strong></td>
<td>3</td>
<td>4</td>
<td>-1</td>
</tr>
<tr>
<td><strong>Total (I)</strong></td>
<td>6,358</td>
<td>6,616</td>
<td>-258</td>
</tr>
<tr>
<td><strong>Carry forward of funds not used in previous years (II)</strong></td>
<td>5,600</td>
<td>2,162</td>
<td>+3,438</td>
</tr>
<tr>
<td><strong>Total income (I+II)</strong></td>
<td>11,958</td>
<td>8,783</td>
<td>+3,175</td>
</tr>
</tbody>
</table>

**Costs**

<table>
<thead>
<tr>
<th>Costs</th>
<th>2019</th>
<th>2018</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating costs</td>
<td>0</td>
<td>0</td>
<td>-</td>
</tr>
<tr>
<td>Other external costs</td>
<td>1,145</td>
<td>1,448</td>
<td>-303</td>
</tr>
<tr>
<td>Taxes and duties</td>
<td>87</td>
<td>89</td>
<td>-2</td>
</tr>
<tr>
<td>Staff costs</td>
<td>1,082</td>
<td>1,051</td>
<td>+31</td>
</tr>
<tr>
<td>Social-security costs</td>
<td>427</td>
<td>462</td>
<td>-36</td>
</tr>
<tr>
<td>Amortisation expense</td>
<td>7</td>
<td>6</td>
<td>+1</td>
</tr>
<tr>
<td>Provisions</td>
<td>110</td>
<td>0</td>
<td>+110</td>
</tr>
<tr>
<td>Grants awarded by the association</td>
<td>2,146</td>
<td>1,987</td>
<td>+159</td>
</tr>
<tr>
<td>Interest expense</td>
<td>0</td>
<td>0</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total (I)</strong></td>
<td>7,140</td>
<td>7,575</td>
<td>-435</td>
</tr>
<tr>
<td><strong>Extraordinary costs (II)</strong></td>
<td>25</td>
<td>25</td>
<td>0</td>
</tr>
<tr>
<td><strong>Commitments to be discharged against allocated resources (III)</strong></td>
<td>4,792</td>
<td>1,159</td>
<td>+3,633</td>
</tr>
<tr>
<td><strong>Total costs (I+II+III)</strong></td>
<td>11,957</td>
<td>8,734</td>
<td>+3,223</td>
</tr>
</tbody>
</table>

**Net Income**

| Net Income | 2 | 50 | -48 |

**Balance Sheet**

<table>
<thead>
<tr>
<th>Balance Sheet</th>
<th>2019 gross</th>
<th>2018 net</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Intangible assets</td>
<td>14</td>
<td>12</td>
<td>2</td>
</tr>
<tr>
<td>Tangible assets</td>
<td>51</td>
<td>36</td>
<td>14</td>
</tr>
<tr>
<td>Financial assets</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Current assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Other receivables</td>
<td>11,095</td>
<td>0</td>
<td>11,095</td>
</tr>
<tr>
<td>Treasury investments</td>
<td>18</td>
<td>0</td>
<td>18</td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>9,142</td>
<td>0</td>
<td>9,142</td>
</tr>
<tr>
<td>Cash on hand</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>12</td>
<td>0</td>
<td>12</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>20,332</td>
<td>48</td>
<td>20,283</td>
</tr>
<tr>
<td><strong>Liabilities and equity</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Loans and similar debts payable</td>
<td>532</td>
<td>0</td>
<td>532</td>
</tr>
<tr>
<td>Accounts payable</td>
<td>87</td>
<td>0</td>
<td>87</td>
</tr>
<tr>
<td>Tax and social debts</td>
<td>267</td>
<td>0</td>
<td>267</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>7</td>
<td>0</td>
<td>7</td>
</tr>
<tr>
<td>Deferred income</td>
<td>12,450</td>
<td>0</td>
<td>12,450</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td>20,283</td>
<td>48</td>
<td>20,283</td>
</tr>
</tbody>
</table>
Acting for Life could not carry out all of its projects without the help of its loyal financial partners. They help us considerably boost the impact of our work in the field. So here’s a big thank you to all of our loyal partners for their past, present and future support!

**FINANCIAL PARTNERS**

AFD

A public institution at the heart of France’s development-aid system, the French Development Agency (AFD) has been working since 1941 to reduce poverty and promote development. AFD is a long-standing financial partner of Acting for Life in Africa and Latin America. Thanks to its support, AFD helps bring to life large-scale regional and national programmes in strategic areas for Acting for Life. These include creating training programmes and focus on issues relating to local economic development in line with the agropastoral sector in the Sahel region.

Air France

Air France has been a partner of Acting for Life for over 40 years. Its long-term partnership in Africa, Latin America, and Asia has been focused on setting up programmes to support economic and local development, small crop and livestock farmers, and training and professional integration in the communities that need it most. Through its generous support, Air France has made it possible to conduct studies and launch local projects with innovative approaches allowing for bigger programmes to be launched subsequently with public institutional partners.

The European Union’s EuropeAid programme develops policies to reduce poverty and promote sustainable development, democracy, peace and security. The European Union has been a partner of Acting for Life for several years, supporting projects in Africa and Latin America covering all of our areas of expertise.

Norad

The Norwegian Agency for Development Cooperation (NORAD) is part of the Norwegian Ministry of Foreign Affairs. Its main areas of expertise are education, the environment, adapting to climate change, promoting democracy, access to health and renewable energies. NORAD has been supporting Acting for Life since 2017 for its projects to promote technical & vocational education & training in Africa.

The Department for International Development (DFID) is a UK mechanism for administering humanitarian and development aid. It is committed to supporting sustainable development and reducing poverty around the world. Renowned for its expertise in the Sahel region, Acting for Life has been receiving support from DFID since 2013 for its livestock-mobility projects in West Africa.

FAFD

Fondation AnBer is a loyal, long-standing partner of Acting for Life. This private foundation, recognised as an organisation serving the public interest, is dedicated to reducing poverty by supporting projects in health, education, work and reducing destitution. Its founders are always open to supporting innovative approaches to job creation and local entrepreneurship for marginalised communities, and have supported many projects in Africa, Latin America and Asia covering all of our strategic areas of focus.

Groupe ADP

Groupe ADP is a world leader in the design, construction and operation of airports. A long-standing partner of Acting for Life. Groupe ADP supports the team and its projects by providing office space at the Bourget airport. This partnership is very important for the stability and longevity of our work.

The Crisis and Support Centre (CDCS) of the French Ministry of Europe and Foreign Affairs coordinates France’s response to crises in other countries affecting French nationals, and emergency humanitarian operations. It has been supporting Acting for Life since 2019 to help vulnerable families through a project under the aegis of Fondation de France, to help young people who are disadvantaged or who are in difficult situations. Since 2016, the Motul Corazón Foundation has been supporting a project in Mali that offers training in stonemasonry and helps the trainees find jobs.

SerVair

As the French leader in catering and airline logistics, SERVAIR has been supporting Acting for Life for several years. In 2019, this company of 10,000 employees strengthened its commitment to supporting Acting for Life’s work to promote development, particularly sustainable agricultural development in Africa.

The Ditumba Foundation provides funding for the professional training of disadvantaged young people, primarily in sub-Saharan Africa (Burkina Faso). Since 2017, it has been supporting Acting for Life’s project to improve professional training and integration for young people in Burkina Faso, in three key sectors of the local market: solar power, plumbing and farming.

The Motul Corazón Foundation was founded in 2011, under the aegis of Fondation de France, to help young people who are disadvantaged or who are in difficult situations. Since 2016, the Motul Corazón Foundation has been supporting a project in Mali that offers training in stonemasonry and helps the trainees find jobs.
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Latin America & Climate

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Director of Vos‘Innové
Honorary executive director of Acting for Life
Haim KORSIA
Chief Rabbi of France
Philippe LE GOFF
Honorary human resources director of Air France’s cabin crew
Bernard LEMETTRE
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Secretary general of ECPAT (End Child Prostitution and Trafficking) Luxembourg
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ACCOUNTANT
Fy RATSIHOARANA

ASSISTANT ACCOUNTANT
Amina ELGHIOUL

**European Institute for Cooperation and Development
***Malagasy Applied Research Institute

*Organisational chart and governance at 20 June 2020

** European Institute for Cooperation and Development
*** Malagasy Applied Research Institute
For several years, Air France has given Acting for Life the opportunity to publish articles in Air France Magazine about our projects, partner organisations and important issues relating to our work. More than 400,000 copies of the magazine are distributed to air travellers each month.
OUR 3 AREAS OF EXPERTISE

Food systems & ecosystems

Agropastoralism

Technical & vocational education & training

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